

# **'Fit for the Future'**

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## **Appendix 2:**

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## Amber Valley Borough Council

CORPORATE	Spatial classification	Significantly Rural
	Size (employees)	300 - significantly reduced
	Workforce Strategy	Future Jobs Fund
	Capital Assets Programme	No major policy
	Procurement Strategy	Source Derbyshire - no direct intervention
	Economic Assessment	Tentatively engaged in the process - through Derbv Housing Market Area
	Partnership Activities	Additional training for businesses
BUSINESS	'Total Place'	Langley Mill is part of Connecting Communities Programme - social integration programme
	Support for Local Business	Good relationship and dialogue, county level meetings with Business Link
	Low Carbon economy	Part of the Nottinghamshire and Derbyshire LAEP
	Sectoral focus	Focus on diversifying the economy
	New Businesses	Special programme focused in the 4 towns
	Sites and Premises	Maintain sites and premises register
COMMUNITY	Town Centres	Have undertaken some focused work
	Impact of Recession & Back to work	Through town centre work and focus on anti-social behaviour
	Skills	Future Jobs Fund with Erewash - back to work training for young short term unemployed
	Public engagement in efficiencies	Citizens Panel asking people to engage over priorities linked to the recession
	Case Studies	Amber Valley Business Club

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## Ashfield District Council

CORPORATE	Spatial classification	Urban
	Size (employees)	Approx 630. General Fund budget c.£23m
	Workforce Strategy	Corporate Workforce Strategy in development
	Capital Assets Programme	Asset Management Strategy under review. ADC have pro-actively developed and are delivering a Community Asset Transfer Strategy in line with Quirk.
	Procurement Strategy	Corporate Procurement Strategy in place. The LEGI Programme (delivered by LEO) focuses on procurement in one of its delivery strands (in partnership with Mansfield and Bolsover).
	Economic Assessment	Have worked and contributed to the "Headline" EA (2009) with Nottinghamshire CC and Nottingham CC. Economic Masterplan for Ashfield and Mansfield TTWA in development based on a functional economic area (FEA).
	Partnership Activities	LEGI programme has focused on recessionary impacts across its workstreams.
	'Total Place'	Limited engagement with the concept to date.
BUSINESS	Support for Local Business	LEGI Programme - LEO Enterprise Coaches and Outreach Business Advisors are operational. ADC schemes (supported via ERDF) include Aim Higher (a graduate placement scheme) and Enterprise Support Scheme (small capital grant support).
	Low Carbon economy	Have a dedicated officer working on this agenda. Undertaking Carbon Trust Programme identifying cash and carbon savings. Part of the Nottinghamshire and Derbyshire LAEP
	Sectoral focus	No. As part of the Economic Masterplan process, an Econometrics Study has highlighted key sectors for future focus.
	New Businesses	Core part of the LEO offer via LEGI funding- support focused in areas of deprivation
	Sites and Premises	Property ladder funding through LEO - new business centres developed across Ashfield/Mansfield Sherwood Growth Zone Partnership spearheads physical development and inward investment along the MARR.
	Town Centres	Masterplans published for all three Town Centres (Hucknall, Sutton-in-Ashfield and Kirkby-in-Ashfield). Town Centre Manager in post.
COMMUNITY	Impact of Recession & Back to work	Community development approach restructured to focus on community empowerment. Partnerships responses are being coordinated at LSP level through the Worklessness sub-group.
	Skills	"Making the Connection" service connects new businesses/investors to potential employees in local areas of need. Other activity includes the Aim Higher Graduate Retention Scheme, Women in Enterprise and the LEGI funded Enterprise Academy (aimed at improving enterprise skills in schools)
	Public engagement in efficiencies	"Service shaping" reviews now established for last two years engaging members in identifying efficiencies/budgetary savings.
	Case Studies	LEO <a href="http://www.leobusiness.org">www.leobusiness.org</a>

	Ashfield Aim Higher
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## Bassetlaw District Council

CORPORATE	Spatial classification	Rural 50
	Size (employees)	400 - 80m
	Workforce Strategy	Skills Pledge as part of IIP
	Capital Assets Programme	Sale of assets that don't generate a return, Strategic Intervention Fund - £1m - to open up sites for potential development, £2.5 million enterprise centre for Retford opens in July
	Procurement Strategy	Backing Bassetlaw - BizEX - Meet the buyer linked to the public sector - three workshops: Making the Pitch, Selling to the Public Sector, Being Contract Ready" Participate in the Nottinghamshire Procurement Partnership
	Economic Assessment	Participating with Nottinghamshire and Sheffield City Region
	Partnership Activities	Countywide partnership addressing business support issues with Business Link et al
	'Total Place'	HMA 'single conversation' with 3 North Derbyshire authorities
BUSINESS	Support for Local Business	Backing Bassetlaw - "Think Local, Buy Local" card, Enterprise Loan Fund, Business Rates deferred. Shop Doctor workshops for retailers
	Low Carbon economy	Retford Enterprise Centre built to BREEAM 'Excellent' standards. Part of the Nottinghamshire and Derbyshire LAEP
	Sectoral focus	No
	New Businesses	Key priority for the council, Enterprise focus, New Business Club
	Sites and Premises	£1 million strategic intervention fund, LDF is employment site friendly
	Town Centres	Loyalty card scheme, new Town Centre Business Forum, £1.5 million Town Centre refurbishment underway in Retford - new Master Plan in prep for Worksop and Cinema development for Market Square in Worksop commences Jan 2011
COMMUNITY	Impact of Recession & Back to work	Employment gateways - Coalfield Regeneration Trust focus on family employment, RCAN supported post in rural areas
	Skills	GOALS pilot scheme to encourage young people (NEETS) into employment
	Public engagement in efficiencies	Nothing direct
	Case Studies	Backing Bassetlaw

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## Blaby District Council

CORPORATE	Spatial classification	Small with mix of urban and rural
	Size (employees)	345
	Workforce Strategy	Vacancies advertised by Jobcentre+ locally. The Council also provides work placements
	Capital Assets Programme	Limited property holdings
	Procurement Strategy	Federation of Small Business relationship on early payments. Seek where pragmatically possible to support local suppliers.
	Economic Assessment	Good interaction with Leics CC - keen particularly to ensure market towns are fully represented in the assessment
	Partnership Activities	Worklessness and credit crunch booklet for individuals and businesses developed locally with Business Link and Jobcentre+
	'Total Place'	Aware but limited involvement
BUSINESS	Support for Local Business	Signposting and innovative activities around farmers markets
	Low Carbon economy	Grant promotion, signposting
	Sectoral focus	Town Centre focus
	New Businesses	Standard offer through Business Link but also one-to-one sessions supported additionally through Welland Enterprise
	Sites and Premises	Work though Prospects Leicestershire at the County Level
	Town Centres	Blaby Masterplan in place
COMMUNITY	Impact of Recession & Back to work	Resident Support Team. Leaflet with housing theme - also commitment to addressing worklessness
	Skills	Not much directly although keen to maximise the benefits for the district of the investment in Oadby and Wigston in new South Leicestershire College
	Public engagement in efficiencies	Value for money is a key issue which the council seeks to demonstrate to its populace
	Case Studies	Jobs Fairs

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## Bolsover District Council

CORPORATE	Spatial classification	Significant Rural
	Size (employees)	619
	Workforce Strategy	Work and Skills Plan, including Public Sector Apprenticeship Scheme, Hot Prospects Graduate Retention Scheme, Work for Yourself Programme all supported by Working Neighbourhood Fund (WNF).
	Capital Assets Programme	
	Procurement Strategy	Providing guidance, workshops and a Trading Zone for businesses to find out how to access public procurement opportunities through <a href="http://www.leobusiness.org">www.leobusiness.org</a> and <a href="http://www.sourcederbyshire.co.uk">www.sourcederbyshire.co.uk</a>
	Economic Assessment	Produced Bolsover Local Economic Assessment (LEA) focused on themes; place, people and business. Used to inform other strategic documents including Derbyshire County Council's LEA, HMA Single Conversation and – Work and Skills Plan.
	Partnership Activities	The partnership network of support and advise is promoted through <a href="http://www.businessbolsover.com">www.businessbolsover.com</a> . The service offers knowledge, experience, and a hands-on approach. It is confidential, and designed to meet specific business needs, for new start-up and established businesses looking to grow.
	'Total Place'	Involved in Communities of Practice for Local Government specifically in relation to the LEA.
BUSINESS	Support for Local Business	The team offers knowledge, experience and a hands-on approach to meet specific business needs, and dedicated information is accessed on-line at <a href="http://www.businessbolsover.com">www.businessbolsover.com</a> .
	Low Carbon economy	Community Interest Company Energy Trust 'Roseland' established to develop a wind farm to sustainability of the LEGL initiatives, on-line at <a href="http://www.leobusiness.org">www.leobusiness.org</a> .
	Sectoral focus	Tourism is supported by contributing to the Destination Management Partnership and at local level in partnership with Chesterfield and North East Derbyshire councils. The tourism sector has access to specific grant funding under LEADER . Creative industries are supported through the <a href="http://www.creativegreenhouse.org.uk">www.creativegreenhouse.org.uk</a> initiative which offers marketing and networking opportunities.
	New Businesses	The partnership network of support and advise is promoted through <a href="http://www.businessbolsover.com">www.businessbolsover.com</a> .
	Sites and Premises	A network of small business centres are established in the town centres providing fully serviced, easy in/out tenancies to new start-up and established local businesses. An Enterprise Centre is planned for Shirebrook, the largest settlement in Bolsover funded through ERDF PA2 and WNF. In addition, the Housing Market Area authorities have produced the Local Investment Plan as part of the HCA Single Conversation to fund future developments.

	Town Centres	Masterplans have been recently completed for Shirebrook and South Normanton/Pinxton town centres to focus development and promote confidence in the area.
COMMUNITY	Impact of Recession & Back to work	The Family Employment Initiative is successfully supporting individuals back to work and the Employer Engagement Initiative provides the connection with local employers. Both initiatives are supported by WNF.
	Skills	Work and Skills Plan, including Public Sector Apprenticeship Scheme, Hot Prospects Graduate Retention Scheme, Work for Yourself Programme all supported by WNF.
	Public engagement in efficiencies	Engagement in the development of the new <a href="http://www.businessbolsover.com">www.businessbolsover.com</a> to promote efficient dispersal of information.
	Case Studies	<a href="http://www.businessbolsover.com">www.businessbolsover.com</a>

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## Boston Borough Council

CORPORATE	Spatial classification	Significant Rural
	Size (employees)	300
	Workforce Strategy	No - reducing staff is the key focus - through vacancy management
	Capital Assets Programme	Deliberately kept car park charges down
	Procurement Strategy	Procurement Lincolnshire - Sub-Regional Scheme - ran workshop on how to tender to the public sector
	Economic Assessment	Have attended workshops and consultations run by Lincolnshire CC
	Partnership Activities	Working jointly through Jobcentre+ and rapid response to job losses. Fair run with SHDC on 2 recent occasions
	'Total Place'	Not involved
BUSINESS	Support for Local Business	Business Link and Welland Partnership - activities focused around new Boston Enterprise Centre. 20 small business support events help over the last 6 months
	Low Carbon economy	No direct activity
	Sectoral focus	BID scheme up and running, close working with the Chamber but no other discrete activities
	New Businesses	Enterprise week events, account manager role in BBC to ensure business needs are managed and supported
	Sites and Premises	Small number of properties
	Town Centres	BID, innovative business rate relief scheme, community groups taking over vacant shops, displays in empty windows
COMMUNITY	Impact of Recession & Back to work	Migrant worker issues which are somewhat unique
	Skills	No specific activity
	Public engagement in efficiencies	Resident focus on top 3 priorities to inform the decisions and policies of the council
	Case Studies	Business rate relief

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## Broxtowe Borough Council

CORPORATE	Spatial classification	Large Urban
	Size (employees)	650
	Workforce Strategy	Seeking to avoid voluntary redundancies and actively pursuing opportunities for apprenticeships and placements
	Capital Assets Programme	Treasury management policy, reducing council premises footprint
	Procurement Strategy	No significant policy approach in this context
	Economic Assessment	Working with Greater Nottinghamshire Partnership. Employment and skills are a key focus from Broxtowe
	Partnership Activities	Has a joined up range of local interventions in a Recession Action Plan - prompt payment, Business Link synergies, Business Improvement District for Beeston
	'Total Place'	Not involved
BUSINESS	Support for Local Business	This is a key priority within the Recession Action Plan - prompt payment, networking, joint Business Link events
	Low Carbon economy	Part of the Nottinghamshire and Derbyshire LAEP
	Sectoral focus	Retail and Self Employment
	New Businesses	Local providers of advice and guidance have been hit (Castle College) by the recession themselves
	Sites and Premises	Working up an aligned core strategy with GNP focus based on the Housing Market Area - land shortage esp for housing
	Town Centres	Tesco, Henry Boot, £31 million investment planned for Beeston
COMMUNITY	Impact of Recession & Back to work	Joined up approach set out in Recession Action Plan - Eastwood and Beeston focus of work on homelessness and associated activities
	Skills	Target to increase skills level of own staff to 80% with an NVQ 2
	Public engagement in efficiencies	No significant activity.
	Case Studies	Recession Action Plan

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## Charnwood Borough Council

CORPORATE	Spatial classification	Other Urban
	Size (employees)	300
	Workforce Strategy	Reducing staff
	Capital Assets Programme	No major policy
	Procurement Strategy	Source Leicestershire
	Economic Assessment	Charnwood Borough Council district level economic strategy. Consider that a district level assessment is required in addition to the wider Leicestershire assessment.
	Partnership Activities	AstraZeneca closure - response team being led by <i>emda</i> . Collaboration with Business Link in provision of business support
	'Total Place'	No but would like to raise role (with Leicester) in HCA Single Conversation
BUSINESS	Support for Local Business	Dedicated website <a href="http://www.charnwoodbusiness.com">www.charnwoodbusiness.com</a>
	Low Carbon economy	Signpost interested parties to carbon Trust. Engaged with EMIEP funded Carbon Trust Lite Programme in partnership with Leicestershire and Lincolnshire LA to identify carbon and cash savings
	Sectoral focus	Support for high tech sector through LATI network ( <a href="http://www.lati.co.uk">www.lati.co.uk</a> ) based at Loughborough University. Also promotes the i-Nets.
	New Businesses	Start ups enquiries are referred through to the Business Link start up programme, which is also promoted via the web site.
	Sites and Premises	Information on available sites provided through <a href="#">Prospect Leicestershire</a> and <a href="#">Commercial Route</a> . Prospect Leicestershire also handles large scale inward investment but the Council also promotes the area for inward investment through <a href="#">Locations4Business</a>
	Town Centres	Loughborough and relationship with Leicester is a key area of concern. Keen to ensure Loughborough doesn't become a dormitory town.
COMMUNITY	Impact of Recession & Back to work	Activity is dissemination of information about help available. Other better staffed parts of the Council have provided services. <a href="#">Cabinet report</a> gives more details.
	Skills	Nothing specific
	Public engagement in efficiencies	Nothing specific
	Case Studies	None suggested

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## Chesterfield Borough Council

CORPORATE	Spatial classification	Other Urban
	Size (employees)	1200
	Workforce Strategy	Significant apprenticeship scheme - used Working Neighbourhoods Fund and Future jobs Funding to support 30 apprenticeships. Sees it has a key role as one of the largest employers in the borough
	Capital Assets Programme	Still manage and continue to support their stewardship of 5-600 business premises, including 2 shopping centres, other town centre shops, local centres, 2 innovation centres, industrial/trading estates, offices and technology parks.
	Procurement Strategy	Source Derbyshire and a shared procurement unit with Bolsover and North East Derbyshire - have run "supply to the council" events
	Economic Assessment	Waiting for feedback from DCC. In the meantime have developed a joint ED strategy based on Chesterfield TTWA with NEDDC and Bolsover, which is underpinned by an economic assessment.
	Partnership Activities	Business Link chosen partner around these issues and activities
	'Total Place'	PPP being formed (see below). Will create new one-stop customer services centre, which aims to co-locate other public sector services e.g. PCT, County Council and voluntary agencies e.g. CAB. Planned for 2011/12.
BUSINESS	Support for Local Business	improving information, help where appropriate with business rates, events promoting inter-trading and networking locally, cheap business space (Clocktower Business Centre)
	Low Carbon economy	Leading authority in this field. Council gained EMAS accreditation in 2004. Energy efficiency activities re housing stock and business stock. Part of the Notts and Derby LAEP. Funded a number of innovative low carbon and renewable projects, Dunston Innovation Centre, Staveley Healthy Living Centre, Photovoltaics on new coach station. Officer engaged.
	Sectoral focus	New start focus in the Borough's 2 Innovation Centres. Prioritising technology and knowledge based sectors. Also partner in "Creative Greenhouse" a cross county border initiative set up to support creative industries
	New Businesses	Provide inward investment enquiries service. Secured or safeguarded in excess of 300 jobs in each of the last 3 years.
	Sites and Premises	Sites and premises register published. Promoting redevelopment of 3 major brownfield sites for mixed use development in A61 corridor (Chesterfield Waterside), Staveley corridor and Chatsworth Road.
	Town Centres	Town Centre viability is a key focus. Outdoor market key to tourism and vitality of centre. Proposals for regeneration of grade 2 listed Market Hall to start in 2011. Town Centre masterplan adopted in 2009. Promoting series of town centre gateway development opportunities. Town centre Forum for networking and promotional activities including Arts and Markets festival and special market days.

COMMUNITY	Impact of Recession & Back to work	Advice services, investment of £300K pa into the Citizens Advice Bureau – Neighbourhood Renewal Funding £4.3 million to invest in addressing worklessness agenda
	Skills	Skills development linked to provision of apprenticeships
	Public engagement in efficiencies	Council forming a public private partnership with Arvato and Kier to deliver corporate services, saving 180 jobs and saving 8%/year over 10 years.
	Case Studies	Chesterfield Waterside.

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## Corby Borough Council

CORPORATE	Spatial classification	Other Urban
	Size (employees)	450
	Workforce Strategy	Flexible working practices in Council, Future Jobs Fund
	Capital Assets Programme	Have reinvested receipts from development gain in Town Centre
	Procurement Strategy	Worked particularly hard in the context of construction suppliers
	Economic Assessment	Priority for the development of the assessment is integrating it with the growth targets which have been allocated to Corby
	Partnership Activities	5 authority core strategy is the focus
	'Total Place'	No direct involvement but do share financial services with E Northants
BUSINESS	Support for Local Business	Former Economic Development function moved to URC (NNDC) - working to influence activities of University of Northampton and work of Business Link
	Low Carbon economy	Taken part in Carbon Trust Local Authority Carbon Management project, Dedicated officer. Member of Northants energy efficiency partnerships and climate group. Various innovative projects on low carbon buildings
	Sectoral focus	Construction
	New Businesses	No specific activity
	Sites and Premises	Seeking to drive up supply of offices
	Town Centres	£3.3 investment planned in George St to improve pedestrian movements
COMMUNITY	Impact of Recession & Back to work	Portfolio of activities with the PCT - health focus for a range of activities
	Skills	Working to relocate FE College and to encourage HEI presence in Corby
	Public engagement in efficiencies	No specific activity
	Case Studies	CEC Enterprise Centre

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## Daventry District Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	320
	Workforce Strategy	Apprenticeships introduced but focus is on reducing staff
	Capital Assets Programme	Has a strong industrial base from which it raises and continues to have a useful income stream
	Procurement Strategy	Corporate procurement strategy focused on improving the economy. Partners in Northamptonshire Area Procurement Strategy (NAPS). Engaging local businesses through an efficiency agenda on reducing costs
	Economic Assessment	Not significantly involved in this agenda. Leaving it to NCC to take the lead on the issues
	Partnership Activities	Participated in NEL "beat the recession" event.
	'Total Place'	Not involved
BUSINESS	Support for Local Business	Follow Business Link L/Northants leads
	Low Carbon economy	Town Development Plan focuses on low carbon - see also links to iCon as a sustainable construction centre. Member of Northants Energy Partnership and Climate change Partnership. Took part in EMRA funded Energy Saving Trust led 1-2-1 Programme to highlight Action on NI186
	Sectoral focus	Green economy - iCon focus
	New Businesses	No significant activities
	Sites and Premises	No significant activities
	Town Centres	Town Centre Masterplan and vision - Daventry Waterspace Site, New Library, iCon Centre, Prospect Way, Abbey Retail Park, similar issues to Loughborough about functionality of Daventry
COMMUNITY	Impact of Recession & Back to work	No specific activity
	Skills	Good levels of attainment - key issues are around porous labour market making the District a net exporter of talent and post 16 learning (perceived losing out to Rugby)
	Public engagement in efficiencies	No specific activity
	Case Studies	Town Centre/iCon - national centre of excellence (in town centre) for sustainable construction and green technologies

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## Derby City Council

CORPORATE	Spatial classification	Other Urban
	Size (employees)	12000
	Workforce Strategy	No specific activity
	Capital Assets Programme	Derby Property Alliance - strategic management of all public buildings across the City, thinking about Lyons review - also participated in IDeA economic prosperity assessment toolkit
	Procurement Strategy	Source Derbyshire - although also looking at opportunities to influence major programmes internally such as Building Schools for the Future
	Economic Assessment	85% completed - looks wider than Derby and will have a significant Housing Market Area Focus
	Partnership Activities	Skills study completed on a Derby and Derbyshire basis - building into county wide Employment and Skills Board work
	'Total Place'	Derby Property Alliance driven in part by this agenda
BUSINESS	Support for Local Business	LSP Business growth Group - working with East Midlands Business and Derbyshire Enterprise Agency do have a specific recession focus
	Low Carbon economy	Planning permission granted for Derby own hydro plant near council offices. Member of Notts and Derby Local Authority Enterprise Partnerhip. Number of staff working on Agenda, Supporting National Indicator 186 with MEA, various communities active. Full time staff
	Sectoral focus	Planes, Trains and Automobiles major sectoral research
	New Businesses	No significant activities above BL offer
	Sites and Premises	Managed separately to Economic Development -= joining up agenda being pursued at present
	Town Centres	Work to develop a BID and CLG scheme in train to bring arts/culture activities into vacant shops
COMMUNITY	Impact of Recession & Back to work	Led by Housing and Adult Social Care
	Skills	Skills and Employment at County Level has developed a recessionary focus - sector development focus identifying individuals to work with particular skills groupings - high calibre private sector representatives
	Public engagement in efficiencies	No specific activity
	Case Studies	Planes, Trains and Automobiles

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## Derbyshire County Council

CORPORATE	Spatial classification	N/A
	Size (employees)	35000
	Workforce Strategy	30 Apprenticeships and supporting a Future Jobs Fund project, looking to take £60 million out of budgets over next 4 years
	Capital Assets Programme	Major review of current capital asset holdings underway - also major new ways of working initiative focused on rationalising the council's own space utilisation
	Procurement Strategy	Have held procurement review to look at the scope to maximise the beneficial impact of local sourcing. Held 4 business workshops with Business Link
	Economic Assessment	First draft to Council in June and then follow up with final assessment planned for November. On worklessness, last year renegotiated LAA target to take account of recession issues
	Partnership Activities	CEDOS national monitoring of impacts linkages
	'Total Place'	Not directly involved at this stage
BUSINESS	Support for Local Business	Business Link signposting is at the heart of the Derbyshire CC approach
	Low Carbon economy	Markham Vale Scheme concentrates on environmental technologies and has 14 dedicated workshop spaces with this focus. Member of Notts Derbyshire Energy partnership. Smart meter loan system via libraries. Community support via MEA
	Sectoral focus	Food and Drink, tourism, environmental technologies and creative industries
	New Businesses	No significant activities above Business Link offer. Markham Vale 200 acre business park in development.
	Sites and Premises	Portfolio is under-review - key question is asset review a means of bigger authorities tackling the recession in terms of recycling resources from "the good times?"
	Town Centres	Market towns project and shop local campaign running
COMMUNITY	Impact of Recession & Back to work	20 point plan agreed with partners including a range of initiatives such as prompt payment of invoices, freezing small business centre rents, Credit Crunch publication etc.
	Skills	Employment and Skills Board, Working Neighbourhoods Fund (part)
	Public engagement in efficiencies	Council on a major value for money drive
	Case Studies	Nothing specific

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## Derbyshire Dales District Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	330
	Workforce Strategy	No specific activity
	Capital Assets Programme	Focus on large building in poor repair in Matlock Bath which may be capable of community transfer as part of its refurbishment strategy
	Procurement Strategy	Source Derbyshire for bigger contracts although still scope to work innovatively at small procurement levels with local suppliers. Keen also to influence those winning contracts to source locally themselves. Prompt bill paying
	Economic Assessment	Functional links with National Park and with Derby in the South of the District are driving a differential approach to discussions about the shape and scope of the assessment, Joint LDF Core Strategy with High Peak, HCA Single Conversation signed off in principle
	Partnership Activities	Dedicated website and thought carefully about the impact of major capital investments in the district, i.e Sainsburys and Matlock Leisure Centre
	'Total Place'	Not directly involved
BUSINESS	Support for Local Business	Signpost
	Low Carbon economy	Matlock and Youlgreave both have interests from community level - Matlock is a transition town. Member of N&D Local Authority Energy Partnership. Working with MEA on supporting communities, various events organised round National Indicator 186.
	Sectoral focus	Tourism, agriculture, creative industries, ICT
	New Businesses	No significant activities above Business Link offer
	Sites and Premises	Workspace and tourism investment in partnership with <i>emda</i> at Cromford in world heritage site
	Town Centres	Focus on Matlock and Ashbourne
COMMUNITY	Impact of Recession & Back to work	Good examples of activity around debt advice and affordable housing (key council priority)
	Skills	No indigenous FE College in district - Wirksworth environment centre £900K grant - providing training in traditional and environmental skills
	Public engagement in efficiencies	Bearing down on service costs - recognise difficult choices to face in future
	Case Studies	Website - and signed of HCA pilot on single conversation

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## East Lindsey District Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	650
	Workforce Strategy	Workforce strategy in place and the council is also part of a wider public sector employment compact.
	Capital Assets Programme	Portfolio of £72 million – significant asset review currently underway
	Procurement Strategy	Procurement Lincolnshire - also work with West Lindsey District Council on 'sell to the Council' events
	Economic Assessment	Have produced a district economic assessment that suggests that ELDC has fared somewhat better during the recession than some economies because of its relatively self-contained economy, and surprisingly broad economic base. Some pockets of challenge, such as Alford, and issues of seasonality on the coast.
	Partnership Activities	Inter-agency working on redundancy support through the rapid response team. Investment in Town Centre Managers - 3 across district. Growth of partnership working with learning and employment providers.
	'Total Place'	Nothing in detail yet but outline discussions beginning with County and District Authorities
BUSINESS	Support for Local Business	Business Link programme and, at a retail level, significant activities brokered with local businesses by Town Centre Managers. New account management approach by the council with the district's main businesses.
	Low Carbon economy	Engaged in EMIEP funded Carbon Trust Programme for Local Authorities in Lincolnshire on NI185. Councils working together to identify significant savings of cash and carbon.
	Sectoral focus	Visitor economy, Care, Hospitality - looking at scope for new learning and business networking centre of excellence provision linked to tourism destination around training in these sectors
	New Businesses	Business Link partnership involves 2 special dedicated business support individuals on the coast.
	Sites and Premises	Tied up with asset review activities
	Town Centres	Town Centre Managers
COMMUNITY	Impact of Recession & Back to work	Housing service working with Citizens' Advice Bureau on courts referral service
	Skills	Skills agenda really important. Working on centre of excellence proposal around tourism, care and hospitality skills
	Public engagement in efficiencies	Website focus - new engagement emphasis but also big budget efficiency process in train
	Case Studies	Courts Service

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## East Northants District Council

CORPORATE	Spatial classification	Rural 50
	Size (employees)	239
	Workforce Strategy	No comment
	Capital Assets Programme	No comment
	Procurement Strategy	Works hard to promote supply opportunities locally
	Economic Assessment	Very early to draw out significant examples of activity although working with Northamptonshire County Council on the Local Economic Assessment. NCC has recently produced the Draft Economic Assessment which is out for consultation.
	Partnership Activities	Work with adjoining Districts and Northants to provide recession buster courses and helping unemployed through dedicated work with Jobcentre+
	'Total Place'	Looking more actively at joined up service provision - IT with Wellingborough Borough Council and finance with Corby Borough Council
BUSINESS	Support for Local Business	Working with Businesslink to provide business support to new start-ups and existing businesses within the District East Northamptonshire Business Development Grant – Provides up to £500 to new and existing businesses in the district ENC provides a £1,000 contribution to each of the 6 towns to support specified small-scale projects
	Low Carbon economy	Northamptonshire Enterprise Limited, which is the economic development agency for the county, is working in partnership with the University of Northampton School of Applied Sciences to provide a limited number of free environmental audits (resource efficiency audits) for tourism businesses in the county.
	Sectoral focus	High performance engineering and motor sports Working with Northamptonshire Enterprise on the Northamptonshire High Performance and Motorsport Strategy
	New Businesses	Modest start up contributions offered to new businesses Eat Northamptonshire Council offers a Business Development Grant to new businesses. Working in partnership with Business Link to provide business support to new start-up businesses in the district.
	Sites and Premises	Few holdings (Kings Cliffe). Lack of small starter units for businesses in the district



	Town Centres	<p>Healthcheck initiatives were undertaken five years ago for Raunds, Thrapston, Irthlingborough and Oundle.</p> <p>The town centres of Raunds and Irthlingborough have recently benefited from environmental improvements schemes, designed to deliver a completely revitalised town centre experience and make the town centres more attractive and accessible shopping locations.</p> <p>East Northamptonshire Council has recently commissioned a Strategy for Regeneration for Rushden. The strategy is based on community and stakeholder engagement and represents a comprehensive and holistic approach to the town centre regeneration. The planned regeneration programme, which is subject to funding, will enable the release of key town centre sites to accommodate increased retail, office and residential space that is essential to Rushden's economic development.</p>
COMMUNITY	Impact of Recession & Back to work	Benefit support activities have been undertaken with Jobcentre+
	Skills	No specific activity
	Public engagement in efficiencies	Reduced funding - esp from fees but holding its ground at the moment on challenges around service provision and employment
	Case Studies	No case study proposals

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## Erewash Borough Council

CORPORATE	Spatial classification	Don't worry about this one.
	Size (employees)	250.
	Workforce Strategy	The Council does have a workforce strategy and Future Jobs Fund participants.
	Capital Assets Programme	We have one in place.
	Procurement Strategy	The council has a procurement officer and is a participant in Source Derbyshire and, through networking events and roadshows, encourages local business to compete for public sector contracts and procurement opportunities made available through the London 2012 Olympic Games.
	Economic Assessment	The Council is an active participant in the Local Economic Assessment, supporting the work and advising Derbyshire County Council who are charged with the responsibility of producing the Derbyshire LEA.
	Partnership Activities	The Council has a Future Jobs Fund project which is being delivered in partnership with Amber Valley.
	'Total Place'	No direct involvement.
BUSINESS	Support for Local Business	The council does have a well constructed and effectively monitored recession plan covering business support and social activities around community support (also see 'New Business').
	Low Carbon economy	We run the Natural Resources Group (which has its own action plan) and have signed up to the Nottingham Declaration.
	Sectoral focus	<p>Manufacturing businesses remain an important source of employment for the borough. Erewash remains heavily dependent on manufacturing with over a quarter of the boroughs jobs being classed as manufacturing. Manufacturing output had fallen heavily by the end of 2008 and to this end, Erewash seeks to encourage sectoral diversification and higher value activity, utilising new technology and skills and benefiting where possible from global export.</p> <p>Erewash also has a role to play in supporting specific sector developments associated with the cities and the specialism of the regions universities.</p>
New Businesses	Entrepreneurial activity in the Borough of Erewash is delivered by a key partner of the council, The Erewash Partnership Ltd. The partnership is made up of over 350 private sector businesses, public sector organisations and representatives from the education and the community. The result is a joint and co-ordinated approach to business support, economic development and regeneration. Erewash Borough Council also provides funding advice to new and small business, community groups and social enterprises to assist new business creation and growth.	

	Sites and Premises	In response to rising rates of worklessness. Erewash Borough Council refocused Economic Development priorities on job creation through Inward Investment. The Economic Development team maintains a comprehensive Borough-wide database of available land and vacant commercial property to help guide investors and entrepreneurs to locate their business within the borough. The economic development service is also looking to utilise the authorities' policy planning to ensure appropriate employment provision is made alongside new residential developments to ensure sustainability.
	Town Centres	Erewash Borough Council maintains town centre health checks to monitor business welfare and town centre vacancy rates and has a dedicated town centre coordinator for regeneration projects. The authority has recently appointed officer dedicated to support the borough's traditional markets. Erewash has adopted strategic masterplans for the future blueprint of regeneration and whilst the recession has impacted on the delivery of the masterplans they remain prominent in our service delivery.
COMMUNITY	Impact of Recession & Back to work	The Council has major programmes of support for individuals in terms of its housing and benefits activities
	Skills	Future Jobs Fund Engagement
	Public engagement in efficiencies	As part of our Corporate Plan, we have sought public opinion on efficiencies.
	Case Studies	No case study suggested

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## Gedling Borough Council

CORPORATE	Spatial classification	Large Urban
	Size (employees)	
	Workforce Strategy	Provides apprenticeship opportunities through internal departments and through Gedling Homes
	Capital Assets Programme	No significant approach
	Procurement Strategy	No significant policy approach in this context
	Economic Assessment	No comment
	Partnership Activities	Working with Notts County Council, Nottingham City Council, Local District Councils and with business support organisations (Business Link / <i>emda</i> / NBV / Derbys & Notts Chamber of Commerce)
	'Total Place'	No Total Place agenda
BUSINESS	Support for Local Business	Business breakfasts, credit crunch tracking, web based business support services, business events
	Low Carbon economy	No specific activity
	Sectoral focus	No major sectoral focus although recent investment in updated evidence base
	New Businesses	Supporting the creation of a local Business Incubation Centre
	Sites and Premises	State of the Borough report but last undertaken in 2007
	Town Centres	Arnold Masterplan, car parking strategy consultation, retail a key focus of the sectoral work of the council. Also providing support to local town centre business forums.
COMMUNITY	Impact of Recession & Back to work	Youth unemployment priority. Also provides apprenticeship opportunities through internal departments and through Gedling Homes
	Skills	Issue will be tackled under Council's new Economic Development function
	Public engagement in efficiencies	Focus on value for money
	Case Studies	None suggested

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## Harborough Borough Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	250
	Workforce Strategy	Thinking about restarting apprenticeship scheme, also participating in the Future Jobs Fund
	Capital Assets Programme	No external property
	Procurement Strategy	Welland Procurement unit - looking to sign up to an FSB accord around speed of payment etc,
	Economic Assessment	Engaged by LCC but not actively involved
	Partnership Activities	No significant involvement/interventions
	'Total Place'	Involved, working with Warwick Business School in the Leicestershire Pilot
BUSINESS	Support for Local Business	Keep members up to speed on impact of the recession through regular reporting, have worked to consolidate local trading opportunities in terms of local business networks
	Low Carbon economy	Internal carbon management plan. Sustainable Billesdon and Tilton working on community scaled issues with county
	Sectoral focus	No
	New Businesses	Work through Prospect Leicestershire
	Sites and Premises	No significant activities
	Town Centres	Shopping Guide to Market Harborough, working towards BID status (March 2011)
COMMUNITY	Impact of Recession & Back to work	Job Mates Programme at Council, Children's Centre support sessions, priority neighbourhood approach being established for challenged wards
	Skills	Future Jobs Fund and Priority Neighbourhoods Focus
	Public engagement in efficiencies	No specific activity
	Case Studies	No specific activity

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## High Peak Borough Council

CORPORATE	Spatial classification	Rural 50
	Size (employees)	
	Workforce Strategy	Modest apprenticeship commitment
	Capital Assets Programme	Consolidating council space
	Procurement Strategy	Council revising strategy which will be weighted to support local businesses
	Economic Assessment	Modest progress in involvement with the County Council. Worklessness task force.
	Partnership Activities	Recession feature in quarterly magazine. Signposting support for businesses. Website also updated
	'Total Place'	Not directly involved
BUSINESS	Support for Local Business	Recession busting workshops in 4 distinct council area forums
	Low Carbon economy	EMAS system in place for carbon management, member of Nottinghamshire & Derbyshire Local Authority Energy Partnership. Beacon Council for Sustainable Energy
	Sectoral focus	Business Link referral approach - but focus for referrals around tourism and retail
	New Businesses	No significant activities above BL offer
	Sites and Premises	Joint Regeneration Strategy with Staffordshire Moorlands is driving joining up approaches to issues such as this
	Town Centres	Major schemes based around environmental enhancements have been a key focus in the main towns in the District - moving now to focus on business support.
COMMUNITY	Impact of Recession & Back to work	Signposting
	Skills	Rural participation agenda
	Public engagement in efficiencies	Joint CEO and Strategic Management Team with Staffordshire Moorlands
	Case Studies	Nothing specific

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## Hinckley & Bosworth Borough Council

CORPORATE	Spatial classification	Significantly Rural
	Size (employees)	432
	Workforce Strategy	Workforce and People Strategy 2010
	Capital Assets Programme	Significant Capital Programme of £31.1m over the 4 years 2009/10 to 2012/13. Providing regeneration of former factory site to managed work space, construction of industrial units for rent, various regeneration schemes in green spaces, other regeneration and improvement schemes, grants to support improvement of housing in the private sector and work to maintain the standard of the Council's own housing stock
	Procurement Strategy	New Procurement & Efficiency Strategy that also captures corporate approach to Strategic Commissioning of services and the Transformation Programme.
	Economic Assessment	Have participated in this agenda
	Partnership Activities	Working with the LCC Vibrant Villages and Inspire programmes offering grants to rural businesses
	'Total Place'	Not directly involved
BUSINESS	Support for Local Business	High manufacturing presence. Business Improvement District scheme in Hinckley town centre. Supporting the activities of others especially through working with local business associations/forums. Commitment to pay all local suppliers within 10 days and report performance on this. Engage with local businesses to discuss contract opportunities
	Low Carbon economy	Working up a scheme in terms of this agenda - promoting sustainability around carbon footprints. Working on Action plan with other Leicestershire councils as part of EMIEP funded Carbon Trust programme.
	Sectoral focus	Town Centre focus and new creative industries hub.
	New Businesses	Working in partnership with Business Link offer
	Sites and Premises	Estate management function
	Town Centres	Business Improvement District projects in Hinckley town centre. Empty shop spaces programme through the Earl Shilton Business Forum
COMMUNITY	Impact of Recession & Back to work	The benefit team have promoted the types of support available to people living in the borough facing financial hardship and making it easy for them to access the full range of help available. New credit union Clockwise recently formed in partnership.
	Skills	No specific activity although work with the Leicestershire & Leicester City Learning Partnership on the lifelong learning and skills agenda
	Public engagement in efficiencies	Confirmed local public priorities, Leicestershire area, Member and national priorities are used to develop and inform the Council's delivery plans for the medium to long-term. The purpose of setting priorities is to allocate resources to meet the needs of the borough, whilst recognising that the Council has finite resources and cannot achieve everything all at once.
	Case Studies	Former Atkins site- a new creative industries hub together with high speed offices and adjacent development of a new Hinckley campus for North

		Warwickshire and Hinckley college focusing on art based and creative studies
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## Kettering Borough Council

CORPORATE	Spatial classification	Significantly Rural
	Size (employees)	500
	Workforce Strategy	New ways of working around flexible and cost saving approaches, skills pledge for employees - to support achievement of NVQ2, 14 apprentices
	Capital Assets Programme	Council still acquiring assets for development - especially land
	Procurement Strategy	Source Northamptonshire
	Economic Assessment	Working with NCC on this agenda - are involved in "Northamptonshire Barometer" produced by Northamptonshire Enterprise Limited to look at the impact of the recession, Employment and Skills Task Group with a focus on NEETS, programme linked to Suite 16 Initiative
	Partnership Activities	Future Jobs Fund
	'Total Place'	Council working actively to reduce its own property footprint. Discussions about shared use building.
BUSINESS	Support for Local Business	New serviced office space. Chesham House, themed seminars in partnership with Business Link, Business Improvement District being scoped for town centre.
	Low Carbon economy	Member of Northamptonshire Climate Partnership and energy efficiency partnership. Leading on hard to heat homes treatment with renewables. Undertaken Energy Saving Trust 1-2-1 programme to develop action plan with other Northamptonshire councils.
	Sectoral focus	Food & drink, environmental technologies, financial services, motor sport
	New Businesses	Activities themed around Chesham House and contributes resources to Business Link to help extend the business start up offer
	Sites and Premises	LDF is development friendly. Have £1 million strategic fund.
	Town Centres	Strategic Employment Land Assessment - aims to increase housing by 3000 and jobs by 10000. Government's Fit for Market Funding Programme supports, which enables the acquisition of land and installation where there is market failure.
COMMUNITY	Impact of Recession & Back to work	Life Plan Advisers (Housing Department), Credit Crunch Seminars (mortgage and debt advice), benefit advice and work with Jobcentre+ on Find Your Way Back to Work
	Skills	Education and Skills Group focus on NEETS
	Public engagement in efficiencies	Council runs regular clinics to monitor its performance
	Case Studies	Chesham House/Suite 16

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## Leicester City Council

CORPORATE	Spatial classification	Large Urban
	Size (employees)	12000
	Workforce Strategy	Focus on ensuring the workforce reflects the ethnic diversity of the City's population, also involved in apprenticeships and graduate retention schemes
	Capital Assets Programme	Subsidised rents at Managed Workspaces, Depot in the Cultural Quarter which promotes trading between tenants, looking to build a second such centre
	Procurement Strategy	Council is a member of several frameworks which allow the use of local companies and which have a strong sustainability theme
	Economic Assessment	Well advanced with good quality engagement from County and Prospects Leicestershire in the context of the Multiple Area Agreement.
	Partnership Activities	Through Total Place Pilot
	'Total Place'	Piloting Total Place - strong scope for shared services agenda with the Districts
BUSINESS	Support for Local Business	Specific schemes to invest in the City Centre and public realm at the request of retailers. Vacant shop front scheme, suspension of car parking charges in City Centre. Working Neighbourhoods Fund
	Low Carbon economy	"Climate Change - What's your Plan" - focused on SMEs as an advice scheme. Dedicated council energy team. Beacon for Sustainable Energy. Low carbon vehicles plus much more
	Sectoral focus	3 main sectors - manufacturing, Retail, Cultural Quarter
	New Businesses	Start up support using Working Neighbourhoods Fund
	Sites and Premises	Phoenix Sq - jointly developed with <i>emda</i> funded vehicle "Blueprint" is an example of the Council using its land to drive development - significant investment in the public realm
	Town Centres	Major theme to all recession based activities
COMMUNITY	Impact of Recession & Back to work	Leicestershire Partnership leads this agenda
	Skills	Leicestershire Partnership leads this agenda - graduate retention has been an important theme
	Public engagement in efficiencies	Efficiency programme established and in place within the council
	Case Studies	Cultural quarter investments

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## Leicestershire County Council

CORPORATE	Spatial classification	N/A
	Size (employees)	Approximately 24,000 people, of whom around 15,750 (66%) are based in schools.
	Workforce Strategy	People strategy – currently being reviewed for the next 3 years – supporting people and supporting efficiencies process. Electronic approach to this in terms of efficiency savings. Flexible and mobile working emphasis, staff friendly policies, hours worked etc. Workforce skills, Warwick Business School training focus. Lower level 30 apprenticeships and work placements to under represented and diverse groups – 80 Future Jobs Fund activities. New workforce planning model – helping to forecast future workforce planning needs.
	Capital Assets Programme	Units – good portfolio of holdings. Just going through a review of where it might go in future – County Farms and Industrial Holdings. Have been flexible and understanding as landlord.
	Procurement Strategy	Web Site Source Leicestershire – County, District and City Opportunities advertised on this system. Keen to support SMEs and local suppliers. This approach is embedded in the training of procurement managers and lead contractors are encouraged to go down the route of local sourcing. Committed to quick payments.
	Economic Assessment	Took the plunge a year ago. Going through its finalising stages now. Will be completed by the end of May. No specific chapter about the recession but the context has been recessionary; business survey has been developed to take account of the recession.
	Partnership Activities	Good and responsive relationship with Business Link in tackling this agenda. BL Partnership Manager have played an important role in supporting this agenda. BL still main referrer to LCC programmes. Has focused on one to one relationships but in issues of challenge i.e. Astra Zeneca all partners do focus.
	'Total Place'	Drugs and Alcohol and Access to Integrated Services – one of the issues coming out of this is public sector change board – 7 largest public spending agencies in the County are on this board and they are looking at the scope for joint services and joint activities – example: legal services, printing etc, common workspace, centralised research and information team. Fast paced and dynamic grouping.
BUSINESS	Support for Local Business	Rural focus and interest. Specific – key events e.g.: rural retail, creative industries, RDPE promoting it to professional third parties. Capacity building for voluntary and community sector on tendering – support for these organisations around workforce strategies. Astra Zeneca closure issues in terms of Loughborough. RAF Cottesmore Economic Impact Assessment is imminent. Business Link local authority forum is where the most joined up approaches take place. LCC Better Places team has worked most closely with Districts on this agenda.

	Low Carbon economy	Did commission an employment land and a workspace study – low carbon was a feature of this. Infrastructure employment grant focuses on energy efficiency and reducing carbon efficiencies. Leicestershire and Rutland Rural Community Council running a community fund based around the low carbon agenda and smaller pilot areas. Engaged with Carbon Trust EMIEP funded project to do carbon plan for National Indicator 185. Installed waste water from road gullies recycling project at Billesdon cost was recovered in less than 2 years due to landfill savings. Other cost savings in highways identified. 3 cities investigating road infrastructure resilience
	Sectoral focus	No Sectoral Comments
	New Businesses	Business Start up and retention have been key priorities for Leicestershire. LAA priority and Business Link key partner.
	Sites and Premises	No comment
	Town Centres	Better Places Team – In CEO Dept and role is around physical regeneration, involved in town centre business partnerships and more generally market town initiatives.
COMMUNITY	Impact of Recession & Back to work	Leicestershire additional funding to Citizens' Advice Bureaus around the threat of people losing their homes - 2000 residents given advice and support. Multi-Access Centres Programme is now a revenue programme, not about buildings but about utilising space effectively in terms of employment and education – linking with libraries. Strategic Housing work in partnership with Shelter – HCA and other key agencies directly involved.
	Skills	Leicester and Leicestershire Skills Board – established just before the recession started to hit. Pre-employment routeways and partnership activities have been key to this area of activity.
	Public engagement in efficiencies	Went out to a large public sector consultation on cuts last summer. Information feedback through Leicestershire Matters to every household to demonstrate Total Place and efficiency savings. Through industrial portfolio a certain amount in place to ensure flexibility.
	Case Studies	Public Sector Board

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## Lincoln City Council

CORPORATE	Spatial classification	Other Urban
	Size (employees)	700
	Workforce Strategy	Apprenticeship scheme
	Capital Assets Programme	
	Procurement Strategy	Part of "Procurement Lincolnshire". Constrained by the scope for local procurement in terms of state aid
	Economic Assessment	Economic Assessment is being led by the County Council - City Council has a major input because of the scale of the City in the context of Lincoln as a whole and is keen to ensure that the NEET agenda is particularly reflected and tackled
	Partnership Activities	Focus on intervention - also innovative Central Lincolnshire Core Strategy approach and joint planning unit
	'Total Place'	Council is engaged its own mini - "Total Place" trying to get an understanding of all the inputs affecting one neighbourhood - also engaged with LCC on "New Ways of Working"
BUSINESS	Support for Local Business	3 Managed Workspace Units
	Low Carbon economy	Terrace and Think Tank are both green buildings. Engaging in partnership with North Kesteven re district heat at Hykeham
	Sectoral focus	No major sectoral focus
	New Businesses	No specific activity
	Sites and Premises	Greater Lincoln Partnership campaign
	Town Centres	City Masterplan based on the "enquiry by design" approach, very successful and long established Business Improvement District
COMMUNITY	Impact of Recession & Back to work	No specific activity
	Skills	No specific activity
	Public engagement in efficiencies	Bearing down on budget costs through resource efficiency plans
	Case Studies	Nothing specific

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## Lincolnshire County Council

CORPORATE	Spatial classification	N/A
	Size (employees)	15,500
	Workforce Strategy	Apprenticeship scheme
	Capital Assets Programme	Major property owners in own right and major council estate. Still investing heavily in this agenda as Lincolnshire lacks the same basic "kit" for business growth (around sites and premises) as other areas
	Procurement Strategy	Procurement Lincolnshire is the particular approach to procurement in LCC
	Economic Assessment	Being led on a partnership basis across the county. Significant partner engagement and significant work on Functional Economic Geographies although not a strong recession focus as yet. No defined lead on worklessness
	Partnership Activities	Siemens relocation. Joint working with Districts - Lincolnshire not as badly hit (due to sectors) as some in relation to the recession
	'Total Place'	Not directly involved
BUSINESS	Support for Local Business	Innovation Programme, Alternative Energy programme
	Low Carbon economy	Sustain Lincolnshire - Alternative Energy Programme - £1.5 million initiative funded in partnership with <i>emda</i> . Encouraging biomass take up, including anaerobic digestion for food waste. Bio-fuelled buses coming on line.
	Sectoral focus	Focus linked to Sustainable Community Strategy, agriculture, food manufacturing, power engineering, leisure and creative industries
	New Businesses	Not a major priority because of the nature of economy
	Sites and Premises	Major area of investment, predicated on understanding market failure, employment land assessments and broader package of investments.
	Town Centres	Working with districts on shop front issues - have kept out of funding town centre management issues.
COMMUNITY	Impact of Recession & Back to work	Multi-Access Centres Programme. This is now a revenue programme, not about buildings but around utilising space effectively in terms of employment and education.
	Skills	European Social Fund, Voluntary employment and skills board
	Public engagement in efficiencies	Major programme of budget reductions
	Case Studies	Siemens or Sustain Lincolnshire

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## Mansfield District Council

CORPORATE	Spatial classification	Other Urban
	Size (employees)	1000
	Workforce Strategy	People strategy in place
	Capital Assets Programme	Active portfolio managed as an economic asset and income generator by the Council. Mansfield I Centre is a key regeneration facility
	Procurement Strategy	Source Nottinghamshire - also signed up to the now (pre-recession) well established Small Business Concordat - dedicated to driving local supply chains
	Economic Assessment	Limited engagement with County. Joint Economic Masterplan with Ashfield at the heart of the councils work in this context and expectation that this is reflected in the Joint Economic Strategy.
	Partnership Activities	Local Enterprise Growth Initiative (LEGI) Programme - Business Support and Social Enterprise, Access to Finance, Employment (Making the Connection - local recruitment focus), Property Ladder, Procurement & Enterprise Academy. Although funding due to end next year planning exit strategy, to include work around an "Enterprise Academy" (support for schools/students) and Community Business Coaching.
	'Total Place'	Not directly involved
BUSINESS	Support for Local Business	Facilitate informal business support practitioners group for Ashfield and Mansfield that includes all the main players locally. Creative Greenhouse. Partnership networking organisation to support development local creative industries sector. Mansfield 2020. Local public/private sector business networking organisation supporting regeneration of the District. Business & Economic Development section that supports own commercial tenants and signposting service to relevant mainstream & other business support providers. Grant availability-Commercial/industrial building improvement grant.
	Low Carbon economy	Climate change officer. Member of Nottinghamshire & Derbyshire Local Authority Energy Partnership. Renewables in local hospital and other estate.
	Sectoral focus	Masterplan with Ashfield will have a sectoral focus
	New Businesses	The Business Place-Neighbourhood Business Incubation Network. Targeting support at start up and developing businesses in less affluent areas of the district. Office/work shops on easy in/easy out terms plus business support. Emerging initiative to support town centre retail business start ups.
	Sites and Premises	Aspiration for more land on top of current activities plus town centre development programme.
	Town Centres	Business Improvement District, just approved, will be the focus for coordinated activity.
COM	Impact of Recession & Back to work	Increase in unemployment and 'Getting into Work' project to support long term unemployed back to work. Mansfield Multi-Agency employment team created to coordinate activity.

Skills	Work actively, brokered through LSP, with West Notts College
Public engagement in efficiencies	Executive Mayor gives additional line of accoutability. Have been flexible over business rates
Case Studies	LEO Programme

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## Melton Borough Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	196
	Workforce Strategy	Simple workforce strategy - no elaborate benefit for local employees
	Capital Assets Programme	Invest capital assets in offsetting the need to borrow
	Procurement Strategy	Use jointly Welland procurement activities
	Economic Assessment	Working with County and City - particularly keen to ensure Food and Drink has a high profile
	Partnership Activities	Shared legal services with Harborough
	'Total Place'	Part of Leicestershire pilot
BUSINESS	Support for Local Business	2 Town Centre Managers
	Low Carbon economy	No specific activity
	Sectoral focus	Melton: Rural Capital of Food. Food recognition activities, especially Pork Pie (appellation controllee). Cattle Market study. Link to other adjacent assets such as Belvoir Castle
	New Businesses	Through Nottinghamshire Business Venture and Business Link arrangements
	Sites and Premises	Trying to build the office potential of buildings in the Town, modest holding of industrial units. No significant capacity within the Borough
	Town Centres	Town Centre Managers and review of Cattle Market
COMMUNITY	Impact of Recession & Back to work	Financial well-being officer, debt counselling, credit union, CAB support
	Skills	New skills project with Sainsburys. Melton College is the focus of the local skills agenda
	Public engagement in efficiencies	No specific activity
	Case Studies	Nothing specific

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## Newark and Sherwood District Council

CORPORATE	Spatial classification	Rural 50
	Size (employees)	450
	Workforce Strategy	There is a specific workforce plan although it doesn't focus significantly on local employment
	Capital Assets Programme	A significant portfolio of properties managed by Estates Department. A very successful Beacon Business Centre which has achieved an occupancy level of 70-80% in only its third operational year.
	Procurement Strategy	Looking at local public sector compact and the development of a local trading initiative branded "Siege Token Campaign"
	Economic Assessment	Newark & Sherwood in liaison with the County and City in the context of the joint economic assessment being developed in Nottinghamshire
	Partnership Activities	Recession mitigation programme - website content, payment of invoices, soft landing for business tenants, enterprise scheme providing tailored support for retailers, "Making it Happen" events to help business start-up activities, "Making the Connection" routes back to work, rapid response mechanism for redundancies with jobcentre plus advice on hardship rate relief
	'Total Place'	No direct involvement
BUSINESS	Support for Local Business	Recession mitigation programme - website content, payment of invoices, soft landing for business tenants, enterprise scheme providing tailored support for retailers - "Making it Happen" events to help BSU activities, "Making the Connection" routes back to work, rapid response mechanism for redundancies with jobcentre plus advice on hardship rate relief
	Low Carbon economy	Long term work on saving energy within own estate. Beacon for fuel poverty, vast array of work round reducing fuel poverty especially for elderly (Officer with OBE for services). Partnership work with community including enterprise support to Sherwood Energy Village. Also community owned turbine at Hockerton. Many low carbon exemplars including biomass boilers at Beacon Business Centre
	Sectoral focus	Service Sector and knowledge intensive business services, land based research with Brackenhurst (Nottingham University)
	New Businesses	Making it Happen scheme
	Sites and Premises	No significant ongoing resources for sites and premises development
	Town Centres	Empty shops initiative car parking concessions on run-up to Christmas.
COMMUNITY	Impact of Recession & Back to work	Strategic Housing work in partnership with Shelter – HCA and other key agencies directly involved.
	Skills	Seeking to break down the barriers around support for education and business - working with Lincoln University on a Skills Survey
	Public engagement in efficiencies	Nothing significant although promotion of actions
	Case Studies	Recession Mitigation Programme

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## North East Derbyshire District Council

CORPORATE	Spatial classification	Rural 50
	Size (employees)	500
	Workforce Strategy	Emphasis on local advertising
	Capital Assets Programme	Asset Management Strategy- 2 business units in Killamarsh and Clay Cross - plus another 90 units - managing them sympathetically to take account of recession pressures
	Procurement Strategy	Source Derbyshire supplemented by local sourcing where possible
	Economic Assessment	Joint Economic Development Strategy with Bolsover and Chesterfield - also engaged with Sheffield City Region in its approach to this agenda
	Partnership Activities	FSB Partnership events, Working Communities Programme working with Jobcentre+ on bespoke plans for returning unemployed individuals to work
	'Total Place'	No significant agenda yet
BUSINESS	Support for Local Business	Business support activities focused on local training and small business support activities to help tackle the recession. LEADER resources have been used to help businesses. In Jan 2010, 2 learning centres established in conjunction with the college at the Council's Managed Workspace centres - two bids for resources to help markets in the District and focus on the centre of Clay Cross
	Low Carbon economy	Ground source heating at one of the sites and work with business centre tenants on joint approaches to energy efficiency Member of Notts and Derbys Local Authority Energy Partnership.
	Sectoral focus	No specific activity
	New Businesses	Business Centre in Killamarsh has a focus on innovation and start up
	Sites and Premises	Land bank for future development opportunities held by the council and its own lettings policy and tenancies have moved away from old coal mining and heavy industry emphasis
	Town Centres	Tesco driven £22 million investment scheme in Clay Cross
COMMUNITY	Impact of Recession & Back to work	Working Communities Scheme with Clay Cross focus is at the heart of activities in the District
	Skills	Working Communities and an interest in the development of construction skills and approaches
	Public engagement in efficiencies	No specific activity
	Case Studies	Clay Cross Town Centre Scheme

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## North Kesteven District Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	370 FTE (423 staff)
	Workforce Strategy	To ensure we have the right people in the right place at the right time with the right skills
	Capital Assets Programme	Internal Asset Management Group but no discrete focus on activity as a consequence of the recession
	Procurement Strategy	Training in public procurement partnership work has supported 900 Lincolnshire businesses to win public sector contracts
	Economic Assessment	Keen to participate but too early to give a view on how this is likely to play out at this stage
	Partnership Activities	Working in partnership with Lincoln and West Lindsey and LCC to develop inward investment through the Greater Lincoln partnership
	'Total Place'	No significant agenda yet
BUSINESS	Support for Local Business	Planning to develop dedicated rural workspace
	Low Carbon economy	NKDC has run a number of seminars for businesses on the business development opportunities linked to this agenda
	Sectoral focus	Employ a business support officer
	New Businesses	Through Nottinghamshire Business Venture and Business Link arrangements
	Sites and Premises	Close working with County and commissioning of joint (all Lincolnshire) authority assessment of future sites and premises needs
	Town Centres	Supplementary planning guidance and development for Sleaford
COMMUNITY	Impact of Recession & Back to work	Formal recession plan in place
	Skills	No specific activity
	Public engagement in efficiencies	Have undertaken a place survey ( random sample of 2,000 households) asking about value for money and efficiencies. Council also currently consulting on its key priorities in light of the impact of public sector spending review.
	Case Studies	No

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## North West Leicestershire District Council

CORPORATE	Spatial classification	Rural 50
	Size (employees)	400
	Workforce Strategy	People management strategy has an element in it which encourages consideration of the employment of local people
	Capital Assets Programme	Council has a significant property portfolio and also major land holdings in the town centre which it is keen to retain and use to maximise impact
	Procurement Strategy	Sustainable procurement strategy urges the council where possible to source locally
	Economic Assessment	Working actively and positively with the County and City Councils on this agenda. Skills and out-commuting are the key issues for North West Leicestershire
	Partnership Activities	Activities coordinated through Leicestershire Economic Partnership. Outreach and information events have been the main areas of focused activity
	'Total Place'	Plans to relocate under Total Place pilot - with a new mini-hubs strategy - keen to halve accommodation costs by end of 2012
BUSINESS	Support for Local Business	Credit Crunch website launched in partnership with Leicestershire Economic Partnership
	Low Carbon economy	Waste reduction business partnership network. Engaged on REIP funded Carbon Trust Local Authority Carbon Management project. Community work on-going
	Sectoral focus	Warehousing and distribution
	New Businesses	Dedicated business adviser to support individuals through the "regulatory maze"
	Sites and Premises	Ongoing active management of the current proportionately large scale estate
	Town Centres	Town Centre Management team for Coalville and Business Improvement District preparations in train for 2011
COMMUNITY	Impact of Recession & Back to work	No significant issues to date
	Skills	Retraining programmes run by Stephenson College
	Public engagement in efficiencies	"User pays" principle based on keeping council tax as low as possible
	Case Studies	No

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## Northampton Borough Council

CORPORATE	Spatial classification	Other Urban
	Size (employees)	1500
	Workforce Strategy	Keen to draw more professional workers into the town centre - looking at new Council Office Space
	Capital Assets Programme	Working on an asset maximisation strategy for the Borough
	Procurement Strategy	Quick payment target - Procurement is managed on a county wide basis
	Economic Assessment	Consider that Northampton (largest town in England) should be more engaged in the discussion and leadership of the assessment.
	Partnership Activities	No specific activity over and above the economic regeneration strategy
	'Total Place'	No direct involvement but do have a "Team Northampton" approach bringing service departments together to focus on key issues
BUSINESS	Support for Local Business	No comment
	Low Carbon economy	Developed Upton low carbon sustainable urban extension with HCA/BRE Masterplanning best practice in Energy Saving Trust Local Authority support. Member of Northants climate and energy partnerships
	Sectoral focus	No comment
	New Businesses	No comment
	Sites and Premises	No comment
	Town Centres	Major investment in Grosvenor Greyfriars project - £7 million part of growth agenda for Northampton. Focus on market traders in terms of a growth programme.
COMMUNITY	Impact of Recession & Back to work	No Comment
	Skills	No comment
	Public engagement in efficiencies	No comment
	Case Studies	No comment

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## Northamptonshire County Council

CORPORATE	Spatial classification	N/A
	Size (employees)	17000
	Workforce Strategy	Does have a workforce strategy but not focused on local recruitment
	Capital Assets Programme	£1 million ringfenced to support capital utilisation process - also looking to consolidate the location of the council itself
	Procurement Strategy	Source Northamptonshire is the focus
	Economic Assessment	Making steady progress - nothing significant to report
	Partnership Activities	Focus for activities through LSP - Northants Public Service Board - key services include Business Barometer, £75 million Growth Funding. Strategic Economic Land Assessment, Strategic Northamptonshire Economic Actions Plan
	'Total Place'	No significant agenda yet
BUSINESS	Support for Local Business	No strong focus on this at County level
	Low Carbon economy	Strategic Northamptonshire Economic Action Plan - low carbon focus. Leading on climate change Action Plan for all councils in Northamptonshire, including facilitating collating of data gathering. Member of Northamptonshire Climate change Partnership, and Energy Efficiency partnership. Working with Northamptonshire University on business waste initiatives. Took part in EMRA funded joint Energy Saving Trust project on NI 186
	Sectoral focus	Motor sport - £10 million Silverstone loan
	New Businesses	Through Nottinghamshire Business Venture and Business Link arrangements
	Sites and Premises	Working with Local Delivery Vehicles, 2 in County and also involved in "Fit for Market" sites and premises regime
	Town Centres	Working with districts around growth agendas in Wellingborough, Kettering, Corby and Towcester
COMMUNITY	Impact of Recession & Back to work	Active agenda led by a different department.
	Skills	New Northampton Innovation Centre planned
	Public engagement in efficiencies	"You choose" feature on NCC website engaging local residents in actively posting views and offering reflections
	Case Studies	NEAP Scheme

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## Nottingham City Council

CORPORATE	Spatial classification	Large Urban
	Size (employees)	12400
	Workforce Strategy	Part of an economic resilience programme which stretches across the whole council
	Capital Assets Programme	Council relocation plan to move to Loxley House and save cash will free up property for disposal
	Procurement Strategy	Procurement commissioning framework just agreed which will have social clauses concerning local employment for successful larger scale suppliers. Looking to develop a range of agreements depending on the size of the projects.
	Economic Assessment	Close working with Nottinghamshire County Council although both authorities will prepare their own individual assessments
	Partnership Activities	Direct dialogue and joint working on tackling recessionary issues and impacts with public, private and voluntary sector partners
	'Total Place'	No significant agenda yet
BUSINESS	Support for Local Business	Work with Business Link. Use Experian data / relationship to target interventions. Strong after care programme responding to the issues arising. Specifically looking at helping companies access export markets and support with this.
	Low Carbon economy	Key engagements with Bio-City and Nottingham University Innovation Park on Jubilee Campus. City wide energy strategy, including extensions to district heating. Partnership with hospitals on transport links, integrated transport hub, cycling support, NESTA project in Meadows to establish energy service company and community turbine. Long standing partnership with other services to deliver reduced fuel poverty via healthy homes. Nottingham Energy Partnership, Bio-ethanol buses.
	Sectoral focus	Key sectors in the core city reviewed to ensure still applicable. Science and technology, creative industries, retail, finance and business services all still relevant. Some will provide entry level jobs and help tackle economic inclusion, such as retail, wider healthcare and construction. Others may need some form of intervention to ensure they maximise their growth potential.
	New Businesses	"Enterprise Ecologies" dedicated business start up scheme in Nottingham's deprived areas. Bespoke scheme that helps people with pre-start business ideas.
	Sites and Premises	Work with Higher Education bodies and also actively engaged in considering the scope for a new Business Quarter adjacent to the railway station
	Town Centres	Retail is a key focus of the Council and one of the key sectors.
COM	Impact of Recession & Back to work	Local Area Agreement has key targets based around getting people back into employment

Skills	Science City, targeting neighbourhoods with low skills levels, Future Jobs Fund. Important to understand the need for knowledge intensive skills as well as addressing issues of worklessness in some of the more deprived neighbourhoods.
Public engagement in efficiencies	Economic Resilience Programme - key strands - keeping a roof over your head, keeping businesses afloat, keeping money in your pocket, maintaining health and wellbeing and preparing you for the future - Chaired by Nottingham CEO
Case Studies	Economic Resilience Programme

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## Nottinghamshire County Council

CORPORATE	Spatial classification	N/A
	Size (employees)	23,000 1.3bn
	Workforce Strategy	Overall efficiency programme. Small number of apprentices. New apprenticeship and workforce framework and work experience internship programme being developed.
	Capital Assets Programme	Have long term programme to rationalise property portfolio. Currently have approximately 900 buildings across the County.
	Procurement Strategy	Use Source Nottinghamshire. Undertaken research into local multipliers of procurement using 'LM3' methodology with the aim to influence the corporate change programme. Looking at social clauses in capital projects.
	Economic Assessment	Undertaken jointly with Nottingham City Council and Districts. Draft version was a success. Looking at growth and recovery issues. <i>emda</i> offered support.
	Partnership Activities	Work with Jobcentre plus, Business Link, Derby and Nottinghamshire Chamber of Commerce, Nottinghamshire Business Venture and the Federation of Small Businesses amongst others. Secured funding to support enhanced jobcentre plus services.
	'Total Place'	Undertaking own efficiency drive to have a similar impact to 'Total Place'.
BUSINESS	Support for Local Business	Funded 'ride out the recession' events in each District. Work with the Bank of England's regional representative and the Chamber of Commerce to develop a 'fit for finance' programme. Worked with Nottinghamshire Business Venture to develop a business start up programme for those facing redundancy.
	Low Carbon economy	Is a broader priority for the Council, but there has been no recession-specific activity undertaken.
	Sectoral focus	Actively considering a sectoral approach, with a focus on the low carbon economy.
	New Businesses	Work closely with Nottinghamshire Business Venture on a variety of programmes.
	Sites and Premises	Examining low carbon site development at Welbeck Colliery and working with Rolls Royce on aerospace park options at Hucknall.
	Town Centres	Increasing rural and market town focus. Considering Business Improvement District options.
COMMUNITY	Impact of Recession & Back to work	No direct programmes
	Skills	Employment and Skills Board. Tackling worklessness through Family Employment Initiative in Mansfield and Ashfield. Supported the expansion of the programme into Gedling and Broxtowe. Working with Jobcentre Plus on community outreach. Focusing on family poverty.
	Public engagement in efficiencies	Bi-monthly newspaper includes consultation on budgets..
	Case Studies	

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## Oadby & Wigston Borough Council

CORPORATE	Spatial classification	Large Urban
	Size (employees)	300
	Workforce Strategy	No specific workforce strategy
	Capital Assets Programme	Economic Development is one of 5 corporate priorities although the council has limited property assets
	Procurement Strategy	Source Leicestershire
	Economic Assessment	Linked as a cluster of suburban settlements to the City of Leicester
	Partnership Activities	Internal focus on maximising the impact of the council in terms of the local economy, recognising influence of activity within Leicester
	'Total Place'	Has driven enhanced partnership working but the Council is not at the heart of the programme
BUSINESS	Support for Local Business	Work actively in partnership with Business Link. Run their own business needs survey to develop distinctive issues for their area
	Low Carbon economy	EM IEP funded Carbon Trust carbon management plan project with Leicestershire councils on NI 185. Brocks Hill environmental site with De Montfort University
	Sectoral focus	Important manufacturing agenda (Jacobs Biscuits and RS Brooks) sandwich manufacturer
	New Businesses	Work through Business Link and their contractors Nottingham Business Venture
	Sites and Premises	No significant footprint in terms of sites and premises. Will look to influence investment of £38 million in South Wigston base of South Leicestershire College for benefit of local economy
	Town Centres	3 town centre masterplans being prepared Wigston, South Wigston and Oadby . No joining up of land and labour market programmes at this stage, physical development on its own wont drive effective change.
COMMUNITY	Impact of Recession & Back to work	Housing Department has been the principal focus of interventions
	Skills	South Leicestershire College focus
	Public engagement in efficiencies	No detailed discussions at this stage about cuts within the council although going forward clearly need to think about how the joining up agenda will work in the light of the recession
	Case Studies	No

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## Rushcliffe Borough Council

CORPORATE	Spatial classification	Rural 50
	Size (employees)	390
	Workforce Strategy	Depot apprenticeship scheme
	Capital Assets Programme	Still significant stock transfer resources and a number of major land assets and buildings including West Bridgford Hall let to Nottinghamshire County Council. Looking at a possible investment in a large regeneration project in Cotgrave.
	Procurement Strategy	No significant policy approach in this context
	Economic Assessment	Chief Executive leading on this.
	Partnership Activities	Cotgrave is the only area of significant deprivation and is a focus for the regeneration priorities of the council.
	'Total Place'	Working hard on the regeneration of the former colliery site at Cotgrave.
BUSINESS	Support for Local Business	Targeted businesses to ensure they benefit from small business rate relief. Website has a sophisticated signposting element.
	Low Carbon economy	Working actively with the Nottinghamshire Climate Change Partnership. Member of Nottinghamshire & Derbyshire Local Authority Energy Partnership.
	Sectoral focus	No
	New Businesses	Nottinghamshire Business Venture provides support.
	Sites and Premises	Some strategic sites at Cotgrave and the former RAF Newton are being developed - forward planned
	Town Centres	Cotgrave Town Centre regeneration?
COMMUNITY	Impact of Recession & Back to work	Partnership with Rushcliffe CVS
	Skills	Nothing Significant
	Public engagement in efficiencies	Resident panels engaged in setting and monitoring the effectiveness of the work of the council in spending the resources it has raised.
	Case Studies	No

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## Rutland County Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	650
	Workforce Strategy	Future Jobs Fund. Going through the staff restructuring process as part of a package of efficiencies. Have looked externally at opportunities around the foundation of a new dedicated post 16 college - Rutland College
	Capital Assets Programme	Limited property portfolio
	Procurement Strategy	Partnership services delivered with Lincolnshire and Leicestershire outwith the procurement control of Rutland. Co-hosted procurement awareness event, large scale capital programme related to schools has local procurement built into it. Welland procurement unit engagement
	Economic Assessment	Being led internally. Working on economic geography. Will integrate with Sustainable Community Strategy and corporate vision - Welland context to be embraced.
	Partnership Activities	Loss of Welland Strategic Sub-Regional Partnership has removed the critical mass needed to make things happen effectively for Rutland in this context. Have worked on a survey of JSA issues based around Stamford office, have increased Citizen's Advice Bureau hours to support debt counselling. Rutland radio as a means of engagement.
	'Total Place'	Fully dedicated to this agenda. At the centre of a big agenda where significant joining up is required. This is a good means of achieving that agenda in a recessionary climate. At the heart is an "Access to Services" project which meets on a fortnightly basis around joining up - chaired by Roger Begy and led directly by a dedicated project manager.
BUSINESS	Support for Local Business	Run a business consultation on responding to the recession and two "recession" seminars with key partners and intermediaries. Developed a redundant RCC building as start up units. Developed a recession information pack for local businesses. Employer led "Discover Rutland" forum. Major challenge arising from the decision to close RAF Cottesmore
	Low Carbon economy	Travel planning agenda is informed by sustainability issues Engaged in both Energy Saving Trust and Carbon Trust local authority programmes for NI 185 and NI186
	Sectoral focus	No comment
	New Businesses	Seeking to develop investment centre which will have a 14-19 component embedded within it in Oakham
	Sites and Premises	Oakham focus - Castle as a revenue generating asset and Town Centre overall with the support of ATLAS
	Town Centres	Invested in town partnerships in both Oakham and Uppingham
COMMUNITY	Impact of Recession & Back to work	No Comment
	Skills	No comment
	Public engagement in efficiencies	Very strong community engagement agenda around the recession and the work of the council to respond to/address the key challenges arising
	Case Studies	Cabinet report on recession

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## South Derbyshire District Council

CORPORATE	Spatial classification	Significantly Rural
	Size (employees)	383
	Workforce Strategy	Workforce Development Strategy covering period from 2009/14. Seven year contract commencing July 2010 with Northgate Public Information Services UK Limited to take on direct responsibility for providing the Council's Corporate Services - Finance, Organisational Development, IT & Business Improvement, Revenues, Benefits and Customer Services. The Council employs five Modern Apprenticeships in Craft, Grounds Maintenance and Clerical positions. A number of trainee posts have also been established to enable the continued development of staff into professional and managerial positions. The Council holds the two ticks disability symbol, has IIP Silver Status accreditation and was recently placed in the Top 75 Public Sector Organisations to work for in the UK.
	Capital Assets Programme	Flexible terms (including grants) have been made available to new tenants of the Council's commercial premises.
	Procurement Strategy	Commitment to process supplier invoices as quickly as possible. Promotion of public sector procurement opportunities, including the 'CompeteFor' initiative and opportunities associated with the 2012 Games.
	Economic Assessment	In-depth assessment undertaken in 2008 as a basis for the Economic Development Strategy. Evidence Base prepared in 2009 as a basis for the Sustainable Community Strategy. Support for the development of the new County Local Economic Assessment.
	Partnership Activities	Key public, private and voluntary/community sector organisations engaged in economic development in South Derbyshire come together as the 'Sustainable Development' theme group of the Local Strategic Partnership, to co-ordinate policies/activities and deliver joint projects. Strong links through the South Derbyshire Partnership with key outcomes detailed in the Sustainable Community Strategy for South Derbyshire 2009-2029.
	'Total Place'	Exploring shared service delivery for community services such as waste collection, street cleansing and grounds maintenance with neighbouring authorities. Extensive partnership working and outsourcing of activities, for example, management of leisure centres.
BUSINESS	Support for Local Business	Programme of sector-based business events to brief local companies on the advice and assistance available. Specific events to provide practical advice to recession-hit businesses, for example regarding cashflow.
	Low Carbon economy	The Council has achieved two international standards, the British Standard ISO14001 and EMAS, and is a member of the Nottinghamshire & Derbyshire Local Authority Energy Partnership. Through the 'Business Navigator' project the Council has promoted greater resource efficiency (and cost saving) within businesses by undertaking audits, training individuals, facilitating self-help groups and offering awards.

	Sectoral focus	Identification of key sectors and targeting of activity eg 'Construction Futures' – visits to local manufacturers of construction products for product buyers. Tourism development linked to the emergence of The National Forest as a major new visitor destination, including marketing initiatives, staging of The National Forest Walking Festival, development of overnight visitor accommodation and 'The Glade' outdoor arena at Rosliston Forestry Centre, and enhanced Tourist Information Centre services.
	New Businesses	Active promotion of business start-up support through Business Link and other agencies. Lobbying for improvements to broadband speeds.
	Sites and Premises	New local carbon business units constructed at Rosliston Forestry Centre. 'Swadlincote Gateways' programme of landscaping and frontage improvement grants on gateway sites to enhance visitor and investor appeal. Increased resources for inward investment with a dedicated post, and including an online property database and marketing materials.
	Town Centres	Development and implementation of a masterplan for Swadlincote town centre, including a multi-million pound investment in the town square and public realm. Conservation Area grant scheme and investment in Sharpe's Pottery Museum as the basis for the creation of a Cultural Quarter. Introduction of CCTV and support for business watch schemes and the formation of a Chamber of Trade. Business training for retailers and promotion of shopping locally as part of a Countywide initiative.
COMMUNITY	Impact of Recession & Back to work	Advice fair for residents affected by the downturn to help them get into work, training or self-employment. Web resources providing advice and assistance to individuals, businesses and charities. Funding for organisations such as the CAB and CVS to enable them to increase their activities, such as debt advice.
	Skills	Close links developed with local training providers to promote training opportunities to those becoming unemployed.
	Public engagement in efficiencies	The Council use a range of consultation activities with the Community. This includes regular area forums, quarterly questionnaires to 1,000 residents that make up a Citizen's Panel and service specific consultation exercises. The Council's Corporate Plan 2009/14 was developed from an evidence base of information regarding the priorities of the community. A recent example was the consultation undertaken with the Citizens Panel relating to working with the private sector to deliver corporate services - Finance, Organisational Development, IT & Business Improvement, Revenues, Benefits and Customer Services.
	Case Studies	Beat the Crunch initiative, Construction Futures, Swadlincote Town Centre Masterplan, Rosliston Forestry Centre & The Glade.

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## South Holland District Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	
	Workforce Strategy	No comment
	Capital Assets Programme	44 units all occupied
	Procurement Strategy	Local procurement seminars and social clauses introduced for larger supply contracts
	Economic Assessment	Food agenda and need for serviced industrial land are key issues which have been shared with Lincolnshire County Council who are leading this agenda
	Partnership Activities	Key site focus - Crease Drove -Crowland, Red Lion Quarter, Road Rail Facility, strong agenda on key site opportunities with the private sector
	'Total Place'	Lincolnshire County Council developing this
BUSINESS	Support for Local Business	Work closely with Business Link to roll out and maximise the impact of their portfolio
	Low Carbon economy	Local Sustainability Champion - Jerry Harral has led a number of nationally innovative approaches to this agenda - new community (16 homes) just completed at Long Sutton Joint NI185 EM IEP project across Lincolnshire authorities
	Sectoral focus	Food Sector and engineering. Very good relationships with Business Link, including 'hot desk'.
	New Businesses	Site identification and then engagement with bigger third parties to develop.
	Sites and Premises	Red Lion Quarter - partnership with Boston College, Centre of catering Excellence - which will have a retail component and starter managed office units. In addition 6 new industrial units at Crease Drove plus freehold land available. Over 50% sold/let prior to completion
	Town Centres	Strategy is to create partnerships to increase delivery capacity and to engage with developers to increase retail offer in larger centres.
COMMUNITY	Impact of Recession & Back to work	No Comment
	Skills	No comment
	Public engagement in efficiencies	No comment
	Case Studies	Partnership relationship (post Rural Action Zone) with Lincolnshire County Council

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## South Kesteven District Council

CORPORATE	Spatial classification	Rural 50
	Size (employees)	250
	Workforce Strategy	No workforce policy in terms of local labour force
	Capital Assets Programme	Small portfolio mostly managed in partnership with other agencies
	Procurement Strategy	Significant appetite but no real action on the ground. For bigger items work through Procurement Lincolnshire
	Economic Assessment	Strong interest in growth agenda and role allotted particularly to Grantham as part of the Growth Point agenda
	Partnership Activities	Working mainly through Business Link have run a number of small focused seminars, working with Grantham College on the development of apprenticeship take up in area
	'Total Place'	No significant agenda yet
BUSINESS	Support for Local Business	Run programmes with Business Link
	Low Carbon economy	Joint NI 185 with other Lincs authorities to develop action plan
	Sectoral focus	Food Sector and Lyons public sector relocation aspirations
	New Businesses	Eventus Managed Workspace developed with Lincolnshire County Council due to open shortly. Working in partnership with Business Link.
	Sites and Premises	Key issue is lack of "proposition" and then suitable premises. Considering the working up of options in this context around the Growth Point work
	Town Centres	Grantham Growth Point is big scale focus - HCA Single Conversation seen as an exemplar
COMMUNITY	Impact of Recession & Back to work	Housing led approach
	Skills	Work on promoting apprenticeships with Grantham College. Aspirations around food and construction skills
	Public engagement in efficiencies	Council keen to be seen to be making a difference. Belton Horse trial support a good example of a successful and valued intervention
	Case Studies	Growth point work

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## South Northants District Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	300
	Workforce Strategy	No workforce strategy although 10 trainees linked to Future Jobs Fund
	Capital Assets Programme	One major development project with the Urban Regeneration Company around a former council building being developed for commercial uses in Towcester. Planning to move the council itself on the basis of premises efficiency
	Procurement Strategy	Procurement officer but overall process is quite centralised and tied into Source Northamptonshire
	Economic Assessment	Not engaged by Northamptonshire at time of survey but are awaiting consultation. Have a growing Economic Development partnership and focus with Cherwell in Oxfordshire. Have an internal consultation role in terms of planning.
	Partnership Activities	Worked with Jobcentre+ on job search support in Towcester and Brackley
	'Total Place'	No significant agenda yet
BUSINESS	Support for Local Business	Beginning to develop relationship with Business Link. Providing an online business directory and ebulletin. Supporting local business initiatives by Town Traders and introducing start up funding in partnership with local University.
	Low Carbon economy	Environment officer in post for the last 12 months. A relatively new agenda corporately. Have a climate change and energy efficiency partnership. Engaged in NI186 EMRA funded project
	Sectoral focus	Motorsport linkages - 50% of Silverstone Circuit, also interested in developing the visitor economy
	New Businesses	Nottinghamshire Business Venture services. New contract so relationship is developing
	Sites and Premises	Limited property portfolio
	Town Centres	Towcester has fared and developed well. Challenges are around Brackley. Joint work with landlords in the town is proving hard going.
COMMUNITY	Impact of Recession & Back to work	Some pro-active work by council strategic housing function. Weekly jobs club run by the Council
	Skills	Possible campus of University of Northamptonshire at Silverstone.
	Public engagement in efficiencies	Website is being redeveloped with a focus on these issues.
	Case Studies	No case study proposals.

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## Wellingborough Borough Council

CORPORATE	Spatial classification	Significantly Rural
	Size (employees)	368
	Workforce Strategy	Detailed internal discussions presently about apprenticeships
	Capital Assets Programme	Treasury management plan linked to using assets to keep council tax low
	Procurement Strategy	Prompt payment scheme and web-links to help with local sourcing
	Economic Assessment	Little engagement and sense of progress at this time
	Partnership Activities	Place marketing scheme across Northants to attract inward investors. Joined up approach including housing and benefits parts of the council to support businesses through the recession
	'Total Place'	No significant agenda yet
BUSINESS	Support for Local Business	Have developed a Business Support Leaflet - finding your way back to work (same as E Northants). FSB Best Local Authority in Keep Trade Local Awards for their aftercare activities with businesses.
	Low Carbon economy	Nationally award winning scheme: "cut waste improve competitiveness - 2009" - now mainstreamed by Business Link. Wellingborough toolkit. EMRA NI186 Energy Saving Trust funded project with other Northamptonshire councils. Part of Carbon Trust's Local Authority Carbon Management Programme
	Sectoral focus	London relocation campaign.
	New Businesses	Standard approach.
	Sites and Premises	Reasonable sized portfolio - little discrete activity around recession.
	Town Centres	Business Improvement District being worked up. Major growth agenda. Town centre action plan has been underway for the last 18 months
	Impact of Recession & Back to work	Finding your way back to work initiative
COMMUNITY	Skills	Section 106 approach to factoring skills support into agreements being worked up
	Public engagement in efficiencies	Efficiency savings agenda.
	Case Studies	No significant examples - finding your way back to work as one option

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## West Lindsey District Council

CORPORATE	Spatial classification	Rural 80
	Size (employees)	320
	Workforce Strategy	Small apprenticeship scheme
	Capital Assets Programme	Expanding property portfolio - based on small scale strategic acquisitions
	Procurement Strategy	Procurement Lincolnshire is the council's chosen means of operating around this agenda. Looking at smaller opportunities around local procurement. Run "Meet the Buyer" events and participate in "Training in Public Procurement" TIPP, which is promoted to businesses in partnership with other Districts and the Chamber
	Economic Assessment	Difficulty in engaging effectively with the functioning economic geographies developed by the County Council
	Partnership Activities	A credit crunch newsletter has been produced for businesses. Working with University of Lincoln and Lincoln Innovation to develop interventions that will help businesses
	'Total Place'	No Total Place agenda
BUSINESS	Support for Local Business	Co-located BL Adviser
	Low Carbon economy	Green business support initiative. Eco-town minor refurbishment funding. Energy consumption management support. EMIEP carbon trust project on NI185 with all Lincolnshire authorities. Gainsborough sustainable extension.
	Sectoral focus	Tourism and potentially further sectors may be identified through the WLDC Growth Point Strategy.
	New Businesses	Public realm works.
	Sites and Premises	Business Survey contains a section on sites and premises and identifies premises demand.
	Town Centres	Public realm investments in Gainsborough and Caistor.
COMMUNITY	Impact of Recession & Back to work	Future Jobs Fund and Family intervention programme.
	Skills	Future Jobs Fund and programme focused in area of deprivation in Gainsborough (Park Springs).
	Public engagement in efficiencies	Value for money and innovative use of resources to tackle the regeneration agenda typify the response of the council
	Case Studies	Co-located BL Adviser

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**Note:**

The 'Spatial Classification' of Councils is taken from DEFRA's 'Local Authority Classification'. Further details can be found at;

<http://www.defra.gov.uk/evidence/statistics/rural/rural-definition.htm>

Details of each local authority's classification can be found at;;

<http://www.defra.gov.uk/evidence/statistics/rural/documents/rural-defn/LAClassification-dataset-post0409.xls>