

East Midlands
Strategic Migration Partnership
Annual Report
1 APRIL 2017-31st March 2018

1. Introduction

- 1.1 East Midlands Councils (EMC) is the representative voice of East Midlands' local government, working on behalf of 45 local authorities. The East Midlands Strategic Migration Partnership EMSMP, and the policy team within EMC that supports its activities, aims to ensure that, as far as possible, migration policy meets the economic, social and demographic needs of the East Midlands and that migrants are integrated into local communities. EMSMP is one of ten UK partnerships funded by the Home Office. It was established in March 2000 to originally co-ordinate activities regarding the dispersal, accommodation and support of asylum seekers across the region. However from April 2007 its role has been expanded to incorporate the wider migration agenda.
- 1.2 SMPs are local authority-led partnerships, which provide structures and forums of engagement for effectively dealing with migration at a local, regional and national level. They work to meet the needs of national and local government, and local communities, and bring together local politicians and senior representatives from across the statutory, voluntary and private sectors in order to provide political oversight and strategic direction on migration-related issues. In this way they seek to ensure that migration is managed in a manner that meets both local and national needs and expectations. The East Midlands Strategic Migration Partnership (EMSMP) is funded by a Home Office Enabling Grant. It is a requirement of the Enabling Grant to submit an annual report by 30th June 2018.
- 1.3 This report briefly sets out the structures under which EMSMP operates and the key aims and objectives of the partnership, before focussing on the outcomes that have been sought and achieved over the last year. It has been another busy, productive and at times challenging period for EMSMP and one that has seen us engaging in a wide variety of work streams in relation to migration in all of its forms.
- 1.4 As with the previous financial year, there is an on-going focus on asylum dispersal and its impact in the East Midlands and we continued to engage with the current COMPASS service providers, the Home Office, local authorities and other key partners in the statutory and voluntary sectors to widen asylum dispersal in the region. This period saw an extended period which put some constraints on activity in the period from April until July.
- 1.5 We have also continued to develop an anti-human trafficking partnership focusing on developing partnership working; training and awareness raising and ensuring that local authorities have the powers needed to effectively disrupt human trafficking, such as raising awareness in the within regulatory services. A separate action plan for the anti-trafficking partnership has been developed.

- 1.6 The work of the No Recourse to Public Funds Network has also continued in this period and the Home Office Voluntary Returns programme continues to be promoted through this and the Asylum Support Task Group.
- 1.7 The report provides more detail on these and the many other strategic and operational activities that we were engaged in during 2017/18. It is hoped that these illustrate not only the wide range of outputs that the partnership has produced but most importantly, the positive outcomes that have been achieved as we seek to work together with our partners to ensure that the East Midlands is a welcoming place for new migrants and that they are well integrated into the communities in which they live.
- 1.8 Appendix 1 outlines the work undertaken by EMSMP between 1 April 2017 and 31st March 2018.
- 1.9 Significant progress has been made in terms of the resettlement programme and 151 refugees were resettled under VPRS and VCRS in the region.
- 1.10 In terms of the National Transfer Scheme, whilst numbers of participating authorities have reduced with the withdrawal of Nottinghamshire County Council the East Midlands has accepted 15 transfers under the NTS. A comprehensive report on UASC costs has been published.
- 1.11 Discussions have continued across the region regarding asylum dispersal both at a county wide and individual district council level.
- 1.12 Cllr Heather Smith, Leader, Northamptonshire County Council continues to chair the Regional Migration Board supported by Cllr Dave Liversidge from Nottingham City Council and by Mayor Kate Allsop from Mansfield Borough Council as vice chairs.
- 1.13 The work of the EMSMP task groups has seen further discussions around the delivery of the National Transfer Scheme for Unaccompanied Asylum Seeking Children. This group has focussed on delivering a comprehensive costs report, a regional response to supporting Appeal Rights Exhausted former UASC care leavers, and the establishment of a local authority UASC legal officers' subgroup.
- 1.14 The Asylum Support group has considered the impacts of the COMPASS contracts and dispersal. Issues around National Insurance numbers and access to bank accounts for those who have a positive decision remain an issue of concern and discussions are continuing with the Home Office both regionally and locally. There has also been a regional event on the quality of asylum accommodation and participation in regional and national discussions on the future of the Asylum Accommodation and Support contracts beyond the expiry of the current arrangements in 2019.

- 1.15 The impact of the Immigration Act and the introduction of the new voluntary returns programme continues to be of interest and discussion within the region.
- 1.16 The provision of ESOL across the region remains a key issue and the East Midlands has undertaken an ESOL mapping project to determine the capacity of ESOL providers, both formal and informal, within the region. The results of this work are due imminently.
- 1.17 Health and migration continues to be a key theme. A revised health task group is in the process of being established and we continue to have good engagement from directors of public health and Public Health England. A summary of issues in relation to asylum seekers and refugees and mental health has been produced.
- 1.18 Discussions at the Regional Migration Board meeting have focussed their attention on the asylum dispersal, resettlement, UASC transfer scheme and in particular costs of delivery, missing children and the controlling migration fund.

2. Background information

- 2.1 The EMSMP is one of ten UK partnerships funded by the Home Office. It was established in March 2000 to originally co-ordinate activities regarding the dispersal, accommodation and support of asylum seekers across the region. However from April 2007 its role has been expanded to incorporate the wider migration agenda.
- 2.2 The region covers the counties of Derbyshire, Leicestershire, Lincolnshire, Northamptonshire, Nottinghamshire and Rutland. There are three unitary authorities in the region: Derby, Leicester and Nottingham.
- 2.3 The East Midlands currently provides accommodation for approximately 7% of the national dispersed population of asylum seekers (Figures as at December 2017)

The main cluster areas to which asylum seekers are dispersed in our region are Broxtowe, Derby, Leicester, Nottingham and Oadby and Wigston.

2.4 We believe in the East Midlands currently there are:

- 2485 asylum seekers supported under Section 95 who are receiving support and accommodation while asylum application is considered(March 2018)
- 299 people supported under Section 4 arrangements which apply to failed asylum seekers receiving support whilst appeals are considered. (March 2018)
- These figures represent an overall 8.6% decrease since March 2017

- 178 people receiving subsistence only (no accommodation) support from the Home Office. (March 2018) This represents a 27% increase in the period since March 2017.
 - Numbers of unsupported cases are unknown although this information has been requested repeatedly from the Home Office.
 - The population of the East Midlands receives 8% of the supported asylum population nationally equating to 6.11 asylum seekers per 10,000 of the population across the whole of the East Midlands.
 - 151 people resettled under the Government's Vulnerable Persons' Resettlement Programme.
 - There were 25 transfers under the National Transfer Scheme for UASC. In addition 1 Dubs arrival and 1 unaccompanied VCRS case.
 - Numbers of unsupported asylum seekers in the region are unknown.
- 2.4 The EMSMP has continued to work to improve the quality of statistical information to support strategic planning.
- 2.5 DWP data on National Insurance Number (NINo) allocations to adult overseas national indicates that there were 43,484 applications in the year ending March 2018. This represents an 11.6% fall. This is the first fall in numbers of applications seen since the EU referendum. Boston, Derby, Leicester, Northampton and Nottingham continue to see the highest numbers of applications.
- 2.6 The EMSMP has established a structure (see Appendix 3) which encompasses the Regional Strategic Co-ordination function as prescribed by the Home Office, to help facilitate the achievement of its overall aims.

3. Principal Aim

"To provide a regional advisory, development and consultation function for member organisations from the statutory, voluntary, community and private sectors - for the co-ordination and provision of advice, support and services for migrants."

4. Activity from 1 April - 31st March 2018

5.1 Strategic Objective 1

To provide regional strategic leadership, advisory and coordination functions for migration in order to deliver the requirements of the enabling role. To facilitate strategic regional debate on migration issues among partners in the region.

- Following the East Midlands Councils General Meeting discussion on governance the Board welcomed the following new members:

Conservative

Cllr Heather Smith (Chair)	Leader, Northamptonshire County Council
Cllr Patricia Bradwell	Cabinet Member Children and Adults, Lincolnshire County Council
Cllr Ivan Ould	Member of Leicestershire Health and Wellbeing Board, Leicestershire County Council
Cllr Philip Owen	Nottinghamshire County Council
Cllr Richard Jackson	Leader, Broxtowe Borough Council
Cllr Tracey Taylor	Bassetlaw District Council
Cllr Tony Aslam	Borough of Wellingborough Council
Cllr Richard Wright	North Kesteven District Council
Cllr Sheila Bibb	West Lindsey District Council

Labour

Cllr David Liversidge (Vice C.)	Nottingham City Council
Cllr Sarah Russell	Deputy Mayor, Leicester City Council
Cllr Brian Murray-Carr	Cabinet Member, Bolsover District Council
Cllr Paul Gleeson	Boston Borough Council

Lib-Dem

Cllr John Boyce	Leader, Oadby & Wigston Borough Council
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Independent

Mayor Kate Allsop	Mansfield District Council
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Lead Chief Executive on Refugee Resettlement

John Robinson	Chief Executive, Gedling Borough Council
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Lead Directors

Linda Sellars	Director, Adult Social Care, Nottingham City Council
Colin Pettigrew	Children's Services, Nottinghamshire County Council
Alison Challenger	Director of Public Health, Nottingham City Council

- Discussions have also taken place at East Midlands Councils Annual General Meeting, General Meeting and Executive Board on the impact of, widening asylum seeker dispersal, Vulnerable Persons and Vulnerable Children's Resettlement and the National Transfer Scheme for Unaccompanied Asylum Seeking Children. The EMC General Meeting is representative of 44 local authorities in the East Midlands. The Executive Board membership included all the Leaders of the nine upper tier authorities in the region plus five district council representatives.
- At a national level representatives from the partnership have attended the SMP Away days. The Partnership also participates in the Association of Directors of Children's Services task group on asylum, the Voluntary Returns Steering Group and the national NRPF Steering Group. The partnership lead

officer works in collaboration with strategic migration partnerships across the UK and particularly colleagues in the West Midlands and East of England.

- Migration issues are included in the East Midlands Councils weekly Policy Brief which is distributed to all local authority leaders, chief executives and councillors across the East Midlands.
- Officers from the partnership work closely with New Arrivals and Multi-Agency groups across the region as well as sub regional groups on the Vulnerable Persons Relocation Scheme. As new areas participate in asylum dispersal work is continuing to facilitate local multi-agency discussions, an example of this is the establishment of a new multi-agency group in Broxtowe.
- The EMSMP has facilitated discussion on widening dispersal with Home Office colleagues at county chief executive meetings across the year in particular in Leicestershire, Northamptonshire, Nottinghamshire and Derbyshire. Individual discussions have taken place at Melton Borough Council. Discussions about participation are ongoing.

5.3 Strategic Objective 2

To facilitate local and regional consultations that support a functioning and sustainable national Government asylum dispersal policy and local area agreements (known as “cluster areas”). This will involve inter-agency constant monitoring and review of procedures for delivering dispersal and agreeing asylum accommodation (COMPASS) procurement outcomes.

- Feedback has continued to be positive about the new asylum dispersal in Oadby and Wigston and Broxtowe. Work has continued with Gedling Borough Council to procure property for dispersal accommodation.
- Strategic engagement with partner organisations has continued. The EMSMP has ensured that asylum dispersal, refugee resettlement and unaccompanied children issues are reported not only to the Regional Migration Board but also the Executive Board and EMC General meetings.
- Asylum, resettlement and UASC issues are discussed with local authorities on an individual basis.
- A standing item on asylum dispersal is included on all Regional Migration Board agendas. The EMSMP has standing reports on the agendas of East Midlands Councils General meeting (all local authorities in membership in the region) and the East Midlands Council’s Executive Board (Leaders from all upper tier authorities plus a representative from districts in the county area)
- Providing support to agencies following the introduction of body worn cameras by G4S staff and attended a national meeting with G4S in July.

5.4 Strategic Objective 3

To organise mechanisms (meetings/processes) for planning asylum dispersal with the Authority and its COMPASS housing providers in a manner to offer transparency and understanding of other Government services that asylum seekers and refugees are entitled to access.

- The Partnership has ensured that local authorities, housing providers and the voluntary sector have received up to date and regular information on widening asylum seeker dispersal, resettlement schemes and the UASC National Transfer Scheme.
- Relevant issues regarding community safety are highlighted to the Home Office.
- EMSMP responded to the University of Oxford's Centre on Migration, Policy and Society (COMPAS) study on economic integration of refugees in the UK.
- Strategic engagement with partner organisations has continued. The EMSMP has ensured that asylum dispersal, refugee resettlement and unaccompanied children issues are reported not only to the EMSMP Board but also the Executive Board and EMC General meetings. This ensures that local authorities who are yet to engage with the different programmes continue to be kept abreast of developments and the experiences of participating areas. Work is continuing to respond to issues on human trafficking and modern slavery.
- Work is ongoing to establish a new strategic migrant health group.
- A comprehensive costing exercise to examine the costs of supporting unaccompanied asylum seeking children has been published.

5.5 Strategic Objective 4

To facilitate strong inter-agency collaboration (local, national government and COMPASS providers) on planning services for asylum seekers at regional and local level to include support for asylum dispersal and accommodation procurement

- Partnership Members and officers participate in national, regional and local multi agency meetings. The Partnership Lead Officer attends meetings with regional counterparts, the National NRPF network and the Association of Directors of Children's Services Migration Task Group. The partnership participates in local fora and networks on migration across the region.
- Reports on the work of the partnership are presented quarterly to the East Midlands Councils Executive Board which comprises the leaders of the nine upper tier local authorities in the region plus a district from each county area.

5.6 Strategic Objective 5

To advise on changes in any procedures necessary to support the Authority's management and improvement of the asylum system. It is for Ministers to approve any recommendation to amend dispersal areas

- The Partnership has responded to the Home Office consultations contributing the Home Office review of UASC costs and to the National Transfer Scheme Protocol as well as Cabinet Office studies on missing children.
- Relevant issues regarding community safety are highlighted to the Home Office.

- EMSMP has engaged with officers from Prevent across the East Midlands in response to both resettlement and widening dispersal. A new regional police lead has been appointed, Chief Supt Jim Allen, Derbyshire Police.
- The opening of a new Initial Accommodation Centre in Derby has brought together national and local partners to support the new facility. The new centre accommodating up to 220 service users was opened in January
- Localities leads from Department of Communities and Local Government and Office for Civil Society receive briefings and Board minutes.
- The East Midlands anti-human trafficking partnership has produced a work plan and is working with local partnerships across the region.

5.6 Strategic Objective 6

To promote community safety and cohesion through a multi-agency approach.

- The partnership has worked with individual local authorities, the police and voluntary sector agencies on issues of specific interest or concern.
- EMSMP continues to engage with police colleagues examples include missing children and data sharing.

5.8 Strategic Objective 7

There is a political and strategic oversight to migration issues from local government across the UK; Migration policy is increasingly evidence based reflecting the particular needs of local authorities and communities throughout the UK

- Governance of the EMSMP Board was reviewed in 2016 and the Regional Migration Board reflects the desire to maintain political and strategic oversight.
- The impact of health and migration has been identified as an area for future strategic engagement and a new group is in the process of being established. .
- A summit was held in March to consider the impact of asylum seekers and refugees in the region along with the response to issues of modern slavery. We were delighted to welcome Kevin Highland, Independent anti-slavery commissioner to the summit which was attended by over 80 delegates.

5.9 Strategic Objective 8

The United Kingdom is a hostile environment to the perpetrators of immigration crimes, and to those who seek to exploit migrants

- The East Midlands Anti human trafficking partnership met in July, October and February and discussed options for pre and post National Referral Mechanism Accommodation as well as the production of a new work plan.

5.10 Strategic Objective 9

Migrants are better integrated into local communities

- EMSMP with emfec has completed an ESOL mapping exercise and to coordinate ESOL provision within the region.
- EMSMP has supported local authorities and partner agencies by delivering a number of training events in 2017/18. These have included UASC age assessment training, self-care and vicarious trauma training for frontline staff, training for those providing care and support to unaccompanied migrant children, and 114 people received cultural orientation training in respect of the VPRS programme.

5.11 Strategic Objective 10

To promote community safety and cohesion through a multi-agency approach.

- Police representation now crosses the five East Midlands' force areas and regular meetings are held with the police lead for migration in the region.

5.12 Strategic Objective 11

Supports the implementation of the Vulnerable Persons Relocation Scheme.

- Out of a pledge of 220 151 refugees arrived in the period.
- Strategic and operational VPRS regional groups have been established to identify key issues and share best practice.
- Charter arrivals in June, September, November and March plus scheduled flight arrivals
- First family to arrive in East Northamptonshire arrivals under the Vulnerable Children's Resettlement Scheme
- Evaluation and monitoring information is being collated
- A bid was made for funding to support the community sponsorship programme jointly with SMPs in the South West, South East and Wales and supported by IOM. Unfortunately it was unsuccessful.
- A proposal to support a mobility property was turned down by the Home Office.
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5.13 Strategic Objective 12

Implementation of the National Transfer Scheme for UASC

- Since its inception, 72 UASC have so far transferred under the National Transfer Scheme, including under the 'Dubs Amendment', and unaccompanied VCRS cases (as at 31st March 2018)
- A comprehensive analysis of local authority costs incurred in support of UASC in the East Midlands has been conducted and the resulting report published

- Amongst the 9 county and unitary authorities, an Interpretation and Translation survey was conducted and findings shared to enhance services provided to UASC.
- UASC Leads meetings take place on a monthly basis, with all 9 upper tier local authorities contributing, including those authorities not currently participating in the NTS, as well as other statutory colleagues including the Home office, Police and Health. Representatives from a range of voluntary and community sector organisations involved in the support of UASC join the meeting on a quarterly basis.
- Officers from the SMP attend the NTS governance group and national UASC funding working group.
- Officer from the SMP participated in the NTS 'best practice' workshops to support the development of the revised NTS Protocol, published Mar 18.
- A total of £1.08 million was received by East Midlands' local authorities in February to provide additional capacity to support the NTS.

5.14 Strategic Objective 13

Regional ESOL Coordination

- Regional Mapping exercise complete
- Quarterly Report to Regional Migration Board

5. Value for Money

- 6.1 The enabling grant enhanced by the acquisition of additional funding support where available, has provided within the East Midlands region, real opportunities for an added value dimension in the establishment and maintenance of support services to asylum seekers, refugees and economic migrants.
- 6.2 The EMSMP welcomes the combining of grant streams into one grant agreement. However the impact of the split of enabling and asylum dispersal from the core grant is yet to be determined.
- 6.3 The introduction of the regional coordination model of resettlement and corresponding resources and successful recruitment of a policy officer has increased capacity to deliver across all areas of work. The subsequent introduction of funding for the National Transfer Scheme for UASC and ESOL coordination has again provided the partnership with resources to provide the Home Office and local authorities a regional resource to support local commitments to the national asylum and refugee agenda alongside local migration priorities.
- 6.4 Effective partnership working is evidence of sustained cost effectiveness in the delivery of a broad range services at a local level. This can be demonstrated in a number of ways:-

- Working with Leaders and Chief Executives to identify areas that may be suitable to become asylum dispersal areas and also have an interest in participating in resettlement programmes and participate in the National Transfer Scheme for UASC. This includes maintaining engagement with areas who are yet to participate in one or more of the key programmes
- Introduction of formal communication mechanisms for ensuring staff at a local and regional level are informed of changes in trends and policies.
- The growing effectiveness in the overall consultation processes on proposed changes in legislation and policy, enabling multi-agency stakeholder and user representative responses.
- The continued reframing in the shape, style, content and influence of communication between stakeholders. This has been developed from a greater understanding of the differing roles, responsibilities and expertise in the wider Partnership. An example of this has been the breadth of stakeholders actively participating across the EMSMP and task groups including; Home Office, DfE, DWP, NCA, Police, local authorities, public health, healthcare deliverers, CPS, Ambulance service, Legal Aid Agency, GLAA, HMRC, HSE and a wide range of voluntary and community sector partners.
- The creation of an organisational governance structure that enables the Partnership to fulfil its operational and strategic responsibilities.
- Acting as a conduit for the development of positive relationships between stakeholders at all levels national, regional and local as a result of strong relationships with local authorities and other key partners across the region.
- The relationship with the host organisation means that issues regarding migration and its impact can be communicated to 45 local authority leaders in the East Midlands encouraging wider and continued engagement and understanding.
- All such arrangements lead to a more cost effective approach. There is a much greater emphasis on collaborative assessment, planning and delivery of services and measuring of outcomes. This has resulted in less duplication, more effective use of limited resources and effective and expedient responses to the shift in migration patterns.
- The East Midlands Strategic Migration Partnership through its membership not only provides a value added approach but has created the environment in which the benefits of partnership working, the early identification of cross cutting issues and the promotion of a holistic approach to service delivery has resulted in minimising operational costs. The SMP structure is unique in that it has oversight across the range of government policy and initiatives in respect of asylum seekers, refugees and economic migration. The introduction of a single directorate within the Home Office to oversee the key asylum and refugee programmes is welcomed.

Examples include:

- Established relationships with ADCS and lead members for children's services has led to ongoing strategic engagement regarding UASC and the NTS.

- The location of the partnership within EMC has also enabled working across regulatory services, housing and health as well as Chief Executives and Lead Members particularly those responsible for Children's Services
- EMSMP is continuing to deliver a sustainable development programme for practitioners both for NRPF and age assessment which will further generate efficiencies both in terms of cost and process in this area.
- Regular meetings with local authorities and G4S to discuss the COMPASS contract and early identification of issues relating to dispersal.
- Migration issues are included in the weekly East Midlands Councils Policy Brief which is sent to every Councillor in the East Midlands and production of a quarterly newsletter specifically on migration issues.
- Ongoing training in response to regional demand, including age assessment training, and self-care and vicarious trauma training for frontline staff.
- Continued engagement with and support to local authorities on the Vulnerable Persons Resettlement Scheme and Vulnerable Children's Resettlement scheme. This has led to the development of local networks attended by partnership officers and operational and strategic groups to consolidate participation in the scheme.
- Production of a comprehensive report on the costs of supporting unaccompanied asylum seeking children

Qualitative Outcomes

See appendix below

Issues/ Hot Topics / Barriers/ Mitigation (i.e. action taken towards the meeting outcomes)

Issues	Barriers	Risks	Mitigation
Widening dispersal	These include, cost of accommodation, the size of the east midlands and travel distances mean that some places may not be viable options for dispersal, political sensitivity	See risk register	See risk register
Resettlement programme(s)	These include, cost of accommodation, the size of the south west region and travel distances mean that some places will not be viable options for resettlement, impact of other government policy eg universal credit and benefit cap	See risk register	See risk register
UASC and NTS	Cost of supporting UASC and particularly care leavers, shortage of suitable placements	See risk register	See risk register

Quantitative Outcomes

Grant Stream	Measure	Actual	Forecast for next reporting period
Asylum Dispersal	Total number of existing asylum seekers	2784	Dependent on provider and flow
Asylum Dispersal	Total Number of Local Authorities engaged in the region	6	8
Asylum Dispersal	Total number of new local authorities successfully engaged	New IA centre opened in January with 220 bed spaces	2
Asylum Dispersal	Agreed New Dispersal Area	Gedling is a new dispersal area but no procurement has taken place	1
Asylum Dispersal	Number of existing dispersal authorities with increased dispersal	4	1

Grant Stream	Measure	Actual	Forecast for next reporting period
Asylum Dispersal	The number of authorities not successfully engaged	All have considered and at present are not able to commit for a variety of reasons	1

Grant Stream	Measure	Actual	Forecast for next reporting period
Resettlement	Total number of authorities engaged	36 plus 9 counties/unitaries	36 plus 9 counties
Resettlement	The number of authorities successfully engaged	22 plus 3 counties	30
Resettlement	Number of 'active' new authorities	One-Bassetlaw	8
Resettlement	Total number of refugees settled	499	240 for 2018/19
Resettlement	What are SMPs doing to encourage community sponsorship locally?	Promotional and information activities with VCS groups	Event planned for July 2018
Resettlement	Demonstration of supporting local authorities to overcome barriers to Resettlement	Regional forums and related events and workshops. Routine and regular communiques on a range of matters including looking at innovative property solutions. Problem solving, advice and guidance on critical incidents and cases of interest.	Quarterly

Grant Stream	Measure	Actual	Forecast for next reporting period
UASC National Transfer Scheme	Activity undertaken in relation to Dublin	Support to LAs to claim UASC funding for failed Dublin reunifications	Increased SMP coordination role for Dublin cases referred to the region
UASC National Transfer Scheme	Number of UASC transferred within 10 working days/ average time taken to transfer. (To reflect the new NTS protocol due for publish shortly).	Average time for transfer = 24.7 days	The 'good practice' guidelines in the revised NTS may serve to improve transfer times. Counter to that, with Kent withdrawing from the NTS, average

Grant Stream	Measure	Actual	Forecast for next reporting period
			transfer times may increase due to delayed transfers associated with London Boroughs
UASC National Transfer Scheme	Total number of authorities engaged in NTS/Dubs	6	The outcome of the UASC Funding Review is likely to have a bearing on this.
UASC National Transfer Scheme	The number of new authorities successfully engaged in NTS/Dubs	0	The outcome of the UASC Funding Review is likely to have a bearing on this.
UASC National Transfer Scheme	Number and location of UASC placed via NTS	Derbyshire 15 Leicester City 6 Nottingham City 1 Northamptonshire 1 Nottinghamshire 2 Rutland 1	TBC

Grant Stream	Measure	Actual	Forecast for next reporting period
ESOL	What action SMPs are taking to ensure that beneficiaries get access to appropriate levels of ESOL (e.g. joining up LAs to offer higher levels of training, evening/weekend courses, projects to offer childcare with or without HO funding) and examples of good practice that we can share	Mapping and gap analysis completed.	Formulate plan of action from the recommendations in the gap analysis. This could include assisting LAs to create a local delivery plan to work on the requirements of this measure.
ESOL	What barriers they are experiencing to provision of ESOL, and what they are doing to overcome those barriers (e.g. investment in capacity building locally)	Travel, childcare and types of courses to suit the learners need and at their pace.	As above.

Grant Stream	Measure	Actual	Forecast for next reporting period
ESOL	Total number of the VPRS cohort that are accessing eight hours of formal ESOL tuition	Most LAs have this requirement in place.	Development of local delivery plans based on regional strategy.
ESOL	Number of VPRS cohort the are accessing eight hours of formal ESOL tuition within a month of arrival	As above though college term times can be an issue in relation to formal input but all receive informal support from day one.	As above.
ESOL	Number of the VPRS cohort where informal English language support been put in place to cover the period between arrival and the start of formal ESOL	As above.	As above.
ESOL	Total number of eligible young people (16-18) have been unable to access formal language training	Most LAs report that they have this sourced but would like to see better provision across the whole ESOL service provision.	As above.

APPENDIX 1

APPENDIX B

Strategic Objective 1 To provide regional strategic leadership, advisory and coordination functions for migration in order to deliver the requirements of the enabling role. (Sch 1 para 2.4 of the Enabling Grant)

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
EMSMP functioning effectively and delivering the requirements of the enabling role	Agenda to be agreed by elected members two weeks prior to EMSMP – papers to be circulated at least one week in advance.	4 X EMSMP meeting held	Partnership Lead Officer	Quarterly	Regional Migration Board has met on 8th June and 28th September 30th November 21st February
Effective performance management systems and reporting mechanisms in place	Annual report for 2016/17 to be submitted to Home Office	Final report completed & submitted by 30 June 2017	Partnership Lead Officer	1 st quarter	Annual Report submitted (delay due to late arrival of enabling grant)
	Audited accounts identifying expenditure on which Grant was spent for 2016/17 to be submitted to Home Office before submission deadline	Audited accounts completed and submitted by 30 June 2017	Partnership Lead Officer	1 st quarter	Financial summary contained in annual report. EMC accounts are available on the Nottingham City Council website.
	Half yearly report submitted to Home Office	Report completed and submitted by 31 st October 2017	Partnership Lead Officer	3 rd quarter	Three month and six month reports submitted

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
	Annual Business Plan developed as primary EMSMP operational document for 2017/18	Annual Business Plan submitted to Home Office before submission deadline.	Partnership Lead Officer	4th quarter	Business plan prepared and submitted
To work with partners in order to achieve EMSMP current objectives	To work collaboratively with partners and Home Office to facilitate the attainment of Home Office objectives	EMSMP Objectives reflect requirements of enabling grant	Partnership Lead Officer	1st quarter	Business plan objectives are in line with the enabling grant. Request from RMB Board members to make objectives SMART
Policy formulation supported by information and advice provided by EMSMP	Partnership Chair to attend LGA Task group meetings	2 X meetings attended	Partnership Chair & Lead Officer	Ongoing as per meeting schedule	Task Group met in October
	EMSMP officers attend meetings with regional counterparts	As scheduled	Partnership Lead Officer	Ongoing as per meeting schedule	SMP away days attended in June, October and February.
	Relevant national bulletins, policy reports and information updates communicated to EMSMP stakeholders	Relevant information distributed via EMSMP email networks	Partnership Lead Officer	Ongoing	Information distributed
Effective communication and information sharing between EMSMP stakeholders	Update information on EMC website	Relevant information displayed on EMC website	Partnership Lead Officer	Ongoing	Web content is under review
To explore additional funding opportunities to support specific projects	Funding opportunities are considered and where appropriate	Additional funding secured as required	EMC lead officer	Ongoing	Bid was made for funding for community sponsorship (unsuccessful)

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
	bids are made				Pooling CMF funds for a legal advisers post is ongoing.

Strategic Objective 2

To facilitate of local and regional consultations that support a functioning and sustainable national Government asylum dispersal policy and local area agreements (known as „cluster areas“). This will involve inter-agency constant monitoring and review of procedures for delivering dispersal and agreeing asylum accommodation (COMPASS) procurement outcomes. (Sch1 Para 2.5a)

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
Effective and consistent provision of services to asylum seekers, unsuccessful asylum seekers and refugees in all major cluster sites delivered through effective multi-agency partnership working	Partnership Officers attend multi-agency and new arrivals meetings in dispersal areas and facilitate the establishment of new MAFs as new dispersal areas go live	A minimum of 2 X MAF meetings across region attended over a year	EMC Officers	Quarterly	Multi agency and new arrivals meetings have been attended in Nottingham, Derby, Leicester, Oadby and Wigston and Broxtowe.
	Develop effective relationships with police and police and crime commissioners across the East Midlands	Police representative to attend EMSMP Board meeting	EMC Officers	Quarterly	Regional Police lead DSupt Jim Allen Derbyshire Police. ACC Chris Haward Chairs modern slavery partnership
	Update reports produced for MAFs	Quarterly following EMSMP meetings	EMC Officers	Quarterly	Update reports are produced for meetings where attendance is not possible.
Service provision and delivery influenced by accurate information regarding the numbers and needs of asylum	Collect and distribute accurate information regarding the number of asylum seekers,	Information included in quarterly Partnership Meeting Papers and published	EMC Officer	Quarterly	Information on numbers of asylum seekers, refugees and UASC is kept up to

seekers, unsuccessful asylum seekers and refugees in the East Midlands	unsuccessful asylum seekers and new refugees in the East Midlands	as appropriate			date and included in Board papers.
A fair process of dispersal of asylum seekers should be maintained in the East Midlands which do not place additional burdens on local services.	Scheduled meetings take place with local authority and partner agencies to determine the viability of widening dispersal	Dedicated meeting takes place with Home Office, COMPASS provider and key personnel from LAs	EMC Officer	1st quarter	Meetings have taken place in Bassetlaw 13/9 (no progress) and Melton 10/5 and 28/9. (followed up with procurement plan) Phone call with Chesterfield 25/7. Meeting City of Lincoln and North Kesteven 24 May. Teleconference Northamptonshire chief execs and meeting Northamptonshire Chief Execs March 2018 12th April. Derbyshire resettlement group 16 Meetings also with Leicestershire Chief Execs December 2017.

Strategic Objective 3

To organise mechanisms (meetings/processes) for planning asylum dispersal with the Authority and its COMPASS housing providers in a manner to offer transparency and understanding of other Government services that asylum seekers and refugees are entitled to access. (Sch1 Para 2.5b)

Outcomes	Actions	Target/KPI	Lead	Timescale	Status
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		Indicator			
Effective and consistent provision of services to asylum seekers, unsuccessful asylum seekers and refugees in all major cluster sites delivered through effective multi-agency partnership working	Partnership Officers attend multi-agency and new arrivals meetings in dispersal areas and facilitate the establishment of new MAFs as new dispersal areas go live	2 X MAF meetings attended over a year across region	EMC Officers	Quarterly	Multi agency and new arrivals meetings have been attended in Nottingham, Derby, Leicester, Oadby and Wigston and Broxtowe
Promote the returns process across the East Midlands	To engage with agencies supporting migrants in the returns process To work collaboratively with the Home Office on returns processes	Promotion of projects assisting return and providing information on returns to partnership members To attend quarterly Voluntary Returns Steering Group	Lead Officer/UKVI AVR Lead Officer	4 x per year 4 x per year	VRSG meetings attended on 4/5 7/9. Voluntary returns promoted to UASC leads and NRPF network
Health information is gathered to support Joint Strategic Needs Assessment process and understanding health needs of migrant populations and shaping services appropriately.	Strategic engagement with health leads across PHE/local government and CGs to meet ongoing and future local, regional and national needs.	Strategic health group established	Executive Director and lead DPH	2nd quarter	Work has commenced to re-establish a health task group. Health is discussed at RMB. VPRS and UASC meetings. Health attends UASC leads meetings. Lead DPH Alison Challenger Nottingham City Council

Strategic Objective 4

To facilitate strong inter-agency collaboration (local, national government and COMPASS providers) on planning services for asylum seekers at regional and local level to include support for asylum dispersal and accommodation procurement. (Sch1 Para 2.5c)

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Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
Effective and consistent provision of services to asylum seekers, unsuccessful asylum seekers and refugees in all major cluster sites delivered through effective multi-agency partnership working	Partnership Officers attend multi-agency and new arrivals meetings in dispersal areas and facilitate the establishment of new MAFs as new dispersal areas go live	Minimum 2 X MAF meetings attended over a year	EMC Officers	Quarterly	Multi agency and new arrivals meetings have been attended in Nottingham, Derby, Leicester, Oadby and Wigston and Broxtowe Property concerns meeting held in April 2017
Co-ordinated cross sector approach to the support of unaccompanied asylum seeking children and forthcoming programmes	LA lead officer meeting monthly and quarterly VCS combined meeting	12 x LA leads meeting 4 x VCS combined group	Lead DCS and Lead Officer	Monthly/Quarterly	Monthly LA leads meetings and quarterly VCS meetings held.
To review the role and membership of task groups	To review role of current task groups to ensure they continue to meet the needs of partner organisations and within available resource	Current task groups are reviewed and additional groups established as required.	EMC lead officer and Executive Director	1st quarter and ongoing	Identified need to re-establish health task group
Supports achievement of the COMPASS contract benefits required of the Authority.	Provide a scrutiny mechanism through the EMSMP Board and asylum support group for the COMPASS contract	Asylum dispersal and Asylum Support Groups act as a Stakeholder board and appropriate secretariat support provided; key partners engage with the group; positive and meaningful dialogue takes place and has an impact on service	EMC officers, EMSMP Board and Asylum Support Group	Ongoing	Asylum support group has met on in June, October, and January. Discussed dispersal numbers, move on and legal aid provision.

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
	Develop effective, universally understood and operated communication channels in respect of COMPASS delivery	delivery. Communication channels are publicised and understood.	EMSMP and Home Office	1 st quarter	Information on revised contacts in UKVI distributed to asylum support group
	Achieves existing cluster agreements to the satisfaction of all parties.	Mechanisms for raising concerns about service delivery from partners are developed and subject to performance monitoring Dispersal policy is developed with the needs of UKVI, G4S, service providers and users in mind	EMSMP and Home Office	1 st quarter	Discussions on asylum numbers raised at MAFs and new arrivals groups. Catch up meetings and calls held with G4S quarterly. Attended body worn camera meeting on 27 July. Property quality meeting held on 24 April
	Addresses any concentration of asylum seeker accommodation in neighbourhoods that challenge local statutory service delivery (e.g. 1:200 ratio limit),	Reports to EMSMP Board on asylum numbers and any associated action required.	EMSMP and Home Office	As required	Paper on asylum dispersal discussed at every RMB Board.
Delivers future plans and continuity arrangements in the	Facilitates ongoing collaboration across	Meetings are arranged with local	Partnership Lead Officer and UKVI	1st quarter and ongoing	Meetings have taken place in Bassetlaw 13/9

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
event that improvements to the existing dispersal policies or a widening of them are deemed necessary for an SMP area and will be recommended to local politicians and then Ministers.	the East Midlands in respect of asylum dispersal.	authorities in the East Midlands who are yet to engage in discussions regarding the widening of asylum dispersal			(no progress) and Melton 10/5 and 28/9. (followed up with procurement plan) Phone call with Chesterfield 25/7. Meeting City of Lincoln and North Kesteven 24 May. Teleconference Northamptonshire chief execs 12th April. Derbyshire resettlement group 16 May Discussions have also taken place with Northamptonshire and Leicestershire Chief Execs in December and March.

Strategic Objective 5

To advise on changes in any procedures necessary to support the Authority's management and improvement of the asylum system. It is for Ministers to approve any recommendation to amend dispersal areas (Sch1 Para 2.5d)

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
To support sub regional initiatives through multi-agency working	To support/attend events/conferences and provide reports on the same to EMSMP	Reports to EMSMP	EMC Lead Officer	As appropriate	Attended Modern Slavery training on 11/4/17 and 28/9, AAST conference on 13/6. Tackling Modern Slavery seminar on 20/6. Stay Safe from Slavery Conference on 21/6. Business in

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
					Combat event 21/7
A cross-regional approach to No Recourse to Public Funds	<p>To develop common approaches and protocols to No Recourse to Public Funds Support the roll out of NRPF Connect within the region</p> <p>To continue to lobby central government for “new burdens” funding to support cost shifts from central to local government.</p>	<p>Further local authorities in the East Midlands sign up to join NRPF Connect</p> <p>Lobbying conducted through EMSMP Board, East Midlands Councils and LGA</p>	<p>NRPF Network</p> <p>Home Office/national NRPF network</p> <p>Lead Officer</p>	<p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>Discussions have taken place with UASC leads regarding roll out of NRPF Connect.</p> <p>NRPF Network Steering Group attended in May and November</p>
Resources and service provision meets the needs of migrants	Gaps in resources and service provision identified by MAFs are fed into EMSMP and potential solutions developed	Identified issues fed into the relevant task groups and to the Partnership Board for incorporation into future business planning as required eg ESOL/mental health/integration	EMSMP	As appropriate	<p>ESOL mapping exercise has been conducted. Mapping is complete but analysis has not been finalised.</p> <p>Graduate intern conducted a literature review on mental health for asylum seekers and refugees. LAC nurses and NHS England attend UASC leads group.</p>
Improved awareness of migrants and migration issues amongst	Collaboration with academic colleagues	All partners have a better understanding	EMC Officer	Ongoing	Participation in COMPAS study

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
local authorities and other relevant organisations involved in migrant issues	to evidence the wider economic, social and cultural impacts of migration	of how populations are constituted and are able to respond accordingly			meeting 20.4.17
	Supporting local authorities to respond to consultations (e.g. on skills shortage lists)			As required	Information on Mac call for evidence distributed.
	Working with local partners and Home Office to ensure local needs and flexibilities	Working with individual local authorities on areas of specific interest/concern	EMC Officer	As required	Response to Chief Inspector's reviews on UASC and resettlement.
	To include issues relevant to impact of migration in communities in relevant EMC activity eg regional briefing events for councillors	Work with relevant colleagues and partners on areas of interest.	Partnership Lead Officer and Executive Director	Ongoing	Members of the RMB have shown particular interest in the welfare of missing children and information has been provided to the board on the East Midlands response to missing cases.

Strategic Objective 6

Local Authorities and statutory sector understand the rights, entitlements and responsibilities of migrants within their areas and are able to respond effectively

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
Cross sector approach to legal employment of migrants	To develop the work of the East Midlands Anti-trafficking partnership in respect of labour and labour providers.	4 x anti-trafficking partnership meetings	Chair and members-anti-trafficking partnership	Ongoing	Modern Slavery Partnership has met on 14 June and 12 September and December. Summit held in March 2018
Effective response to the introduction and implementation of the Immigration Act 2016	To disseminate information on the implementation of the Immigration Act across all sectors	Information included in quarterly briefing and weekly EMC Policy Brief	Lead Officer	Ongoing	Discussion on Immigration Act has taken place at RMB Board and UASC leads meetings Introduction of Immigration Bail has been discussed at UASC and NRPF meetings

Strategic Objective 7

There is a political and strategic oversight to migration issues from local government across the UK; Migration policy is increasingly evidence based reflecting the particular needs of local authorities and communities throughout the UK

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
To gather regional data and monitor migration impacts and trends, raising awareness of issues, risks and opportunities with regional partners in order to inform the development and implementation of local and	To develop a better understanding of migration at a local level.	Progress on report to be reported to EMSMP Board quarterly, EMC Executive Board quarterly and to EMC Annual	Chair of EMSMP, Lead Officer, Executive Director EMC	Ongoing	Reports on impact of programmes presented to RMB Board and Executive Board June, September, December and March

national migration policy		meeting yearly.			meetings as well as EMC AGM on 14 July and February general meeting
Relevant EMSMP stakeholders participate and respond accordingly to future Home Office and other central government consultation exercises	Information provided to EMSMP stakeholders, views sought and position papers produced	Responses submitted to relevant agency on time	Partnership Lead Officer	As appropriate	EMSMP has responded to UASC NTS Protocol, mental health information, UASC funding review.

Strategic Objective 8

The United Kingdom is a hostile environment to the perpetrators of immigration crimes, and to those who seek to exploit migrants

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
Maintenance of an anti-human trafficking partnership	Collaborative approach to trafficking and response to the Modern Slavery Act.	Partnership supports national anti-modern slavery strategy	Partnership Lead Officer	1st quarter and ongoing	Modern Slavery Partnership has met on 14 June, 12 September, 12 December
	Joint working to explore funding streams to support further work on modern slavery	Joint working across statutory and voluntary sector to explore additional funding streams to support anti trafficking agenda	Partnership Lead Officer	Ongoing	TOR have been revised and new Chair ACC Chris Haward.
	To develop a regional response to the UK	Development of 5 sub-regional	EMC Lead Officer and sub regional groups.		Work plan for Modern Slavery Partnership

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
	Modern Slavery Strategy, supporting the Anti-Slavery Commissioner's five priorities	tactical/operational groups to support the regional partnership. Intelligence sharing protocols developed. To gain support for a regional event to bring together partner agencies to raise awareness and gain further support for partnership approach. Develop a further programme of training specifically aimed at those working with children and young people.	EMC lead officer/anti trafficking partnership members EMC lead office/Chair/sub regional groups EMC Lead Officer		developed at 12 Sept meeting.

Strategic Objective 9

Migrants are better integrated into local communities

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
A better understanding of ESOL provision in the East Midlands in order to address gaps in provision.	Continued joint work with EMFEC to map changes to ESOL funding and provision	Mapping exercise complete	Policy Officer SVPRS	1st quarter	Mapping exercise complete and recommendations are under review.

	within the East Midlands				
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Strategic Objective 10 To promote community safety and cohesion through a multi-agency approach.

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
Improved awareness of migrants and migration issues amongst local authorities and other relevant organisations involved in migrant issues	Collaboration with academic colleagues to evidence the wider economic, social and cultural impacts of migration	All partners have a better understanding of how populations are constituted and are able to respond accordingly	EMC Officer		Participation in COMPAS study meeting 20.4.17
	Supporting local authorities to respond to consultations (e.g. on skills shortage lists)				
	Working with local partners and Home Office to ensure local needs and flexibilities	Working with individual local authorities on areas of specific interest/concern. Past examples have included work with Roma communities and establishing local multi agency meetings	EMC Officer		
EMSMP employees to keep at the forefront on all migrant issues	Organise training for EMSMP employees	To continuously improve service delivery to EMSMP	EMC	As appropriate	EMSMP officers have attended cultural awareness,

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
					age assessment, community sponsorship and modern slavery updates.

Strategic Objective 11

Supports the implementation of the Syrian Vulnerable Persons Relocation Scheme.

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
Put staff resources in place to coordinate Syrian Refugee Programme, including any training/induction	SMP is equipped to deliver the requirements of the coordination role	Policy Officer secondment extended	East Midlands Councils	1st Quarter	Policy Officer secondment extended until 31st March 2018
Work with all local authorities in the Region to identify pledges and coordinate firm offers of places for refugees and act as a single point of contact for the HO Central Team.	Regular meetings; attend stakeholder and member meetings as appropriate to support LA's	4 x meetings per year	Policy Officer	4 x per year	Regional meetings held on 28 April and 30 May, November and March All districts in Leicestershire and Nottinghamshire now participate in resettlement.
Provide information on the number and type of places available to inform the co-	Develop estimated yearly programmes and pledges.	Annual pledges are submitted to HO Pledges are reviewed	Policy Officer	1st quarter	Monthly phone calls re pledges and progress

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
ordination and forward planning of future referrals to the Region by the Central Team	Review these regularly with LA's and Home Office, providing assurance or flagging issues	with LAs and HO at regular intervals and variations identified			
To work with the Home Office and local authorities in the Region to source and make available places required to accommodate resettled refugees with varying needs	Potential gaps in regional accommodation identified with Home Office and LA's to seek alternatives to meet needs.	Potential gaps are identified and solutions and best practice shared	Policy Officer	Ongoing	Work has continued on development of a mobility property which was declined by the Home Office
To work with LAs and other service providers in the Region (eg Clinical Commissioning Partnerships, Healthcare services, ESOL providers, schools and colleges, Job Centre Plus and local employers) to ensure they prepare for Syrian Refugee arrivals. Facilitate work to secure economies of scale in services provided to Refugees arriving under the Programme	List of regional partners for relevant issues established. Protocols are in place with service providers from different sectors eg health, education, employers, VCS & faith to be able to respond economically, rapidly and effectively.	Links made across sectors and protocols developed where appropriate	Policy Officer	Ongoing	Regional partners attend strategic leads meetings
Provide effective forward planning for the Region and agree the timing of arrivals, wherever possible ensuring arrivals are grouped together to allow planning of periodic charter arrivals into the Region	Develop 5 year programme for refugee resettlement Annual plan of regional charters/scheduled flights with LA's and HO.	Develop programme of arrivals with HO and LAs to meet needs of all participants	EMSMP/LAs/HO	Annually	Discussion took place in March to determine pledges for 2017/18 financial year.
Receive batched case referrals from the HO and match these to	Coordinated matching process	Allocations schedule developed with HO	Policy Officer	As per allocation schedule	Cases are allocated as per schedule

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
participating local authorities in the Region through a prompt and efficient allocation process	taking into account regional, local, and refugees' needs. Effective Communications process put in place and timescales adhered to.	and communicated to LAs			
Lead discussions with local authorities in the Region to resolve any difficulties placing cases including brokering agreement where necessary to the transfer of a case to another authority within the Region.	Coordinated matching process to meet local needs.	Discussions take place as required	Policy Officer	Ongoing	Policy officer engages with LAs across the region and with other regional leads to resolve issues
Ensure that local authorities put in place arrival and induction arrangements for Syrian Refugees arriving on charters or scheduled flights	Refugees feel welcomed to the UK and accompanied to their accommodation for first induction meeting, including translators.	Support LAs to source appropriate provision in their area.	EMSMP	Ongoing	Policy officer supports LAs in providing support. In the period Policy Officer supplied intensive support to East Northamptonshire to put in place arrangements for VCRS family and to Bassetlaw for their first VPRS arrivals
Provide participating local authorities in the Region with information to support their engagement with the Programme, to ensure effective placements; ensure all participating local authorities are aware of guidance on key areas	Correct and appropriate information shared with participating LAs' Lead Officers.	Cultural Orientation training delivered as required. Information and best practice disseminated via quarterly meetings.	EMSMP/Policy Officer	1st quarter and ongoing	Cultural orientation training has been delivered to 114 individuals

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
such as safeguarding					
Identify issues of concern that impact on successful placements and escalate them quickly to the Central Team	Protocol in place for reporting such issues. All issues reported to contact officer at the Central Team via email/phone call.	Cases of interest reported to the Home Office on identification.	EMSMP/Policy Officer	Ongoing	Cases of interest reported as required
With the agreement of local authorities in the Region, review provision of key local partners including Clinical Commissioning Partnerships, Healthcare services, ESOL providers, schools and colleges, Job Centre Plus and local employers, to ensure services are suitable for arrivals and sufficient support is available to facilitate effective placements including becoming economically independent	List of regional partners for relevant issues kept up to date. Protocol(s) kept up to date for processes for refugees' needs inc. health and DWP.	Mapping exercises conducted as appropriate Information pack for schools developed and disseminated	EMSMP Policy Officer	Ongoing	ESOL mapping complete and. Graduate intern conducted mental health mapping exercise in August 2017
Identify issues and challenges on resettlement shared across local authorities in the Region, and ensure information and	Log of issues and challenges recorded with solutions if applicable which is	Issues identified through quarterly meetings and reported to Home Office	EMSMP	Ongoing	Issues have included accommodation, roll out of universal

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
solutions are shared to avoid duplication of effort	shared with other LA's, SMP's, the Home Office and other relevant partners.				credit and delays due to outcome of elections
Support the development of strong regional working, including the convening of regional meetings of sub regional and individual local authority leads.	Robust structure created and approved by LA's.	4 x meetings per year	EMSMP	Ongoing	Regional meetings held on 28 April and 30 May, November and March
Respond to requests to collate, provide and clarify information from local authorities in the Region to contribute to the review or evaluation of the Programme at national, regional and sub-regional levels where requested	Information collated via appropriate methods (e.g. form) to support the review of the programme when asked.	Information collated appropriately	Policy Officer	Ongoing and as per evaluation programme timetable	Information collated as requested. Prompts to compete evaluations circulated
Capture key learning, good practice, issues and new developments and share with regional and national stakeholders to support Programme development	Lessons learnt sessions held in SVPRS regional meetings involving Lead Officers. Good practice and lessons learnt shared with other SMPs, HO, and LAs.	4 x meetings per year	Policy Officer	Ongoing	Good practice shared at meetings Case studies prepared for resettlement team and IOM
Support the development of the community sponsorship scheme pilot as required within the Region, including matching offers of support for refugees from the public, employers, businesses and voluntary and	See national roll out of community sponsorship become a success. Support regional events on community	List of potential sponsors collated HO event supported by SMP	EMSMP EMSMP	Ongoing	Community sponsorship promoted at regional meetings, RMB, and Executive Boards.

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
third sector organisations with local authorities	sponsorship				
Resettlement staff time created to meet the grant commitments and objectives.	Provide appropriate staffing hours within the team to co-ordinate the programme.	Programme is supported to meet the objectives above.	EMSMP	Ongoing	Full-time member of staff seconded to team

Strategic Objective 12 Implementation of the National Transfer Scheme for UASC

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
Work with local authorities in the region to identify where to place the region's allocation of UASC under the UASC National Transfer Scheme, according to a regionally agreed allocation mechanism;	Review and refine the East Midlands UASC Transfer model and rota-reporting to the regional migration board, ADCS and Home Office on opportunities and barriers to transfer.	Updates regularly provided to HO	EMSMP/LAs/ADCS	Ongoing	Transfer model reviewed. Weekly updates with UASC central team
Provide information on the number and type of planned places becoming available to best inform forward planning of future transfers (included in regional mechanism)	Development of database of referrals and maintains accurate records of both transfers and spontaneous arrivals liaising with Home Office. Development with the Home Office of forward plan for the region identifying potential flows	Accurate records maintained	Policy Officer	Ongoing	Weekly updates with UASC central team Maintain records for monthly UASC leads meetings
Work with the local authorities to source and make available places required to accommodate the full range of UASC (for example: nationalities, age profile, specific needs);	Provision of regular management information to Regional Migration Board, East Midlands Councils and Home Office on operation of the scheme.	Management information provided to LAs and ADCS on the operation of the scheme	Policy Officer/EMSMP	4 x per year	Management report produced for RMB meetings in June, September, November and February
Receive case referrals from the Central Allocation Team and match these to participating local authorities in the region through a	Delivery of transfer requests in a qualitative and timely manner	Referrals matched to deadlines where possible	Policy officer	Ongoing	Referrals are matched as quickly as possible (longest/quickest)

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
prompt and efficient allocation process, with a target of ensuring transfer is effected within one week of being requested;					
Lead discussions with local authorities to resolve any difficulties placing cases, including brokering agreement where necessary to the transfer of a case to another authority within the region;	Brokering discussions with local authorities to resolve any difficulties placing cases, including where appropriate transfer to another authority	Discussions take place with LAs/Central team as appropriate	Policy Officer	Ongoing	Discussions are ongoing with non participating authorities (Derby, Leicestershire and Lincolnshire) Nottinghamshire County Council has withdrawn
Provide participating local authorities with information to support their engagement with the Scheme, to ensure effective placements are available; and to ensure all participating local authorities are aware of guidance on key areas such as safeguarding;	Provision of ongoing advice and support around policy developments and key legislative changes	Information on scheme provided at monthly meetings	Policy Officer	Ongoing	Information on the operation of the scheme circulated. Meeting with legal reps arranged and commitment to a regional protocol on leaving care.
Act as a conduit between the Home Office Central Allocation Team and local authorities to ensure there is a clear understanding of how the Scheme operates;	Provision of advice and support to LAs and to provide feedback to the Home Office Central Allocation Team on the operation of the scheme	Advice and support provided to LAs and feedback given to HO	Policy officer	Ongoing	Ongoing in response to allocations and requests
Identify issues of concern that impact on successful placements, resolving where possible and escalating quickly to the Home Office as necessary. This may include availability of key wraparound services;	Provision of feedback to the Home Office Central Allocation Team on the operation of the scheme including issues of concern eg lack of culturally	Issues of concern regarding the operation of the scheme fed back to the Home Office	EMSMP and LAs	Ongoing	Issues of concern identified. Full cost report produced in June 2017. Sent to HO as part of funding review. Liaison with DfE on missing

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
	appropriate placements or legal advice				children, revised protocol and costs.
Advise local authorities regarding the transportation of UASC across local authorities to ensure that best value for money is consistently achieved;	Identification of opportunities for economies of scale in commissioning services eg foster placements/transport	Costing exercise to be completed.	Policy officer	1st quarter	Cost exercise complete and report published.
With the agreement of local authorities in the region, lead work to secure economies of scale in services provided to UASC arriving under the Scheme	Identification of opportunities for economies of scale in commissioning services eg foster placements/transport	Continue to explore opportunities for joint commissioning and economies of scale.	EMSMP/LAs/ADCS	1st quarter and ongoing	Discussion on in house foster placements sharing best practice with Nottinghamshire Interpretation and translation services survey complete Legal adviser post utilising CMF funding to be shared between participating LAs
Identify common issues and challenges faced by local authorities in the region in relation to the UASC National Transfer Scheme and ensure information and solutions are shared to avoid duplication of effort;	Sharing best practice and innovation and identify common issues and challenges faced by local authorities	Best practice shared across all refugee programmes to support scheme development	EMSMP/LAs/ADCS	Ongoing	Best practice shared at monthly meetings and fed back to HO/DfE Participation in national working groups including UASC governance group, funding review group and protocol working group.
Support the development of strong regional working, including the convening of regional meetings of	11 x meetings per year 4x VCS meetings	Meetings convened	EMSMP/Policy Officer	Monthly	Monthly meetings take place and

Outcomes	Action	Target KPI/Indicator	Lead	Timescale	Status
sub regional and individual local authority leads (as part of existing regional meetings wherever possible);					quarterly meetings are held with VCS sector. Meetings held on 4 April, 9 May, 13 June (combined LA + VCS), 11 July, 16 August, 12 September (combined LA + VCS), 17 October, 8 November, 13 December (combined LA + VCS), 17 January, and 21 February.
Collate, provide and clarify information from local authorities in the region to contribute to the review or evaluation of the UASC National Transfer Scheme at national, regional and sub-regional levels where requested	Contributes to the monitoring and evaluation of the scheme supporting ongoing scheme development.	Information provided as required	Policy officer	As required	Information collated monthly
Capture key learning, good practice, issues and new developments and share with regional and national stakeholders to support scheme development	Sharing best practice and innovation and identify common issues and challenges faced by local authorities	Best practice shared regionally and with LAs across the country.	EMSMP	Ongoing	Best practice captured and shared eg leaving care protocol and foster care recruitment.

Strategic Objective 13 Regional ESOL Coordination

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
Mapping exercise conducted across the East Midlands	Research existence of FE/HE and VCS mapping exercises	Current mapping exercises collated and reviewed	emfec	30 June 2017	Mapping exercise complete and recommendations under review.
	Map provision across FE/HE and Adult learning sector to include level of qualification, availability of provision, child care, waiting lists etc.	Mapping complete	emfec	30 June 2017	Mapping exercise complete and recommendations under review.
	Map VCS provision -	Mapping complete	EMSMP	30 June 2017	Complete
	Present progress to Syrian resettlement subgroup meeting	Report produced	emfec/EMSMP	30th May 2017	Complete
	Establish the eligibility criteria and associated fees for ESOL across the East Midlands To include any local discretions		emfec	30 June 2017	Complete
	Identify sources of funding for ESOL provision and links with employment including LEPs		Policy officer/emfec	1st quarter	Ongoing
Produce a map to show the distribution of resettled Syrian refugees and future pledges	Overlay ESOL provision mapping with distribution of	Map showing ESOL provision against Syrian	EMSMP/emfec	30 June 2017	Complete

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
against ESOL mapping exercise; include dispersal areas to show asylum and refugee population.	refugees/asylum seekers across the East Midlands to identify gaps in provision	resettlement/asylum seekers is produced			
	Review pledges and check for accuracy/ realism and place on a map.	Map showing future demand is produced.	EMSMP	30 June 2017	Complete
	Analyse refugee profiles to determine any identifiable needs prior to arrival.	Needs identified and mapped against ESOL findings	Policy officer	Ongoing	As per allocations schedule
ESOL Delivery plans are in place for all local authorities participating in the Syrian VPRS	Local authorities to share ESOL delivery plans	Plans are shared and best practise identified.	Policy officer	30 June 2017	Ongoing
	Offer 1-1 support for local authorities who require it.	Support is offered and taken up by some.	Policy Officer	Ongoing	Ongoing
	Delivery plans are in place for all local authorities	Plans in place	Policy officer	Ongoing	Ongoing
Gap analysis is undertaken following mapping exercise.	Identify any gaps in provision in areas participating in the VPRS programme.	Gaps identified	Policy officer	2nd quarter	Ongoing included in recommendations
	Meet with ESOL providers to identify solutions and to maximise access to provision	Arrange meetings of providers from across FE, Adult leaning, VCS and other providers	EMSMP		
	Explore opportunities to create sub-regional ESOL	Arrange presentation	Policy officer/BEGIN	2nd quarter	

Outcomes	Actions	Target/KPI Indicator	Lead	Timescale	Status
	clearing houses.				
Development of regional or sub regional ESOL forums	Providing initial facilitation of informal ESOL providers to form networks to encourage future participation with support from FE and adult learning sectors	Forums established where appropriate or identified as standing agenda items on existing groups.	EMSMP	2nd quarter	Scheduled for July 18
Formal report on ESOL coordination to be complete end June 2017.	Formal evaluation of programme including mapping exercise, outcomes and recommendations	Report produced	EMSMP	June 2017	Complete
Key learning is captured and shared	Best practice event to share findings and cases studies Information circulated through local regional refugee fora Write report/good practice guide.	Event arranged and conference report produced and circulated including via Knowledge Hub	EMSMP	June 2017	Scheduled for July 18

	Migration enabling	Refugee resettlement	UASC	ESOL
Income	£	£	£	£
Grant	76,500	60,000	60,000	30,000
<i>Balance b/f</i>				
Expenditure				
Salaries and on costs	63,200	52,200	54,800	28,000*
Travelling & Subsistence	4,000	1,000	1,200	
Office Rent/Running Costs	2,400	2,400	1,200	2,000
Host expenditure	2,600	2,400	800	
Meeting costs				
Publicity/events	4,400	2,000	2,000	
Members expenses				
Total Expenditure	76,600	60,000	60,000	30,000
Net costs				

- Part Third Party Costs.

TREASURY, FINANCE OFFICER OR EQUIVALENT CERTIFICATION

I certify to the best of my knowledge and belief that:

- a) The information provided is correct; and no other specific Exchequer grants, other grants or contributions have been or will be payable for the expenditure in respect of the grant being claimed;
- b) The expenditure has been incurred only for the purposes set out in the terms and conditions of the grant agreement for the above grant stream.

Signature:			
Name (printed):		Date:	
Position:			

Home Office sign off:

Signature:			
Name (printed):		Date:	
Position:			

Regional Migration Board

East Midlands Strategic Migration Partnership

Unaccompanied Asylum Seeking Children

No Recourse to Public Funds

Asylum Dispersal

Anti-Human Trafficking

Vulnerable Persons Resettlement Scheme

Sub Groups